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7	MINUTES
8	BUDGET AND FINANCE COMMITTEE
9	COUNCIL OF THE COUNTY OF MAUI
10	WAILUKU, MAUI, HAWAII
11	APRIL 25, 2014
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14	APPROVED:
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16	Committee Chair
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20	Transcribed by: Tonya McDade, CSR, CRR, CBC
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24	ORIGINA
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1	CONVENE:	10:08 a.m
2	PRESENT:	Councilmember Mike White, Chair Councilmember G. Riki Hokama, Vice-Chair
3		Councilmember Gladys C. Baisa, Member Councilmember Elle Cochran, Member
4		Councilmember Donald G. Couch, Jr., Member Councilmember Stacy Crivello, Member (out 10:25
5		a.m.) Councilmember Don S. Guzman, Member (out 11:05
6		a.m., in 12:12 p.m.)
7	EXCUSED:	VOTING MEMBERS Councilmember Robert Carroll, Member
8		Councilmember Michael P. Victorino, Member
9	STAFF:	Michele Yoshimura, Legislative Analyst Chancy Hopper, Legislative Analyst
10		Jordan Molina, Legislative Analyst
l 1		Yvette Bouthillier, Committee Secretary
12		Ella Alcon, Council Aide, Molokai Council Office (via telephone conference bridge)
L 3		Denise Fernandez, Council Aide, Lanai Council Office (via telephone conference bridge)
L 4		Dawn Lono, Council Aide, Hana Council Office (via telephone conference bridge)
15	ADMIN:	Sananda Baz, Budget Director, Office of the Mayor Lance Hiromoto, Director, Department of Personnel
L 6		Services
L 7		David Underwood, Deputy Director, Department of Personnel Services
L 8		Jeffrey T. Ueoka, Deputy Corporation Counsel, Department of the Corporation Counsel
L 9	OTHERS:	Luana Mahi, Board President, Maui Food Technology Center
20		Judy Aikawa, Board of Directors Chairperson, Maui
21		Humane Society Sandy Freeman, Executive Director, Maui Adult Day
22		Care Centers
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1		Kyle Sakamoto, Board Member and Treasurer, Maui Adult Day Care Center
2		Dennis Burns, Co-Founder, Valley Isle Animal Rescue
3		Desmund Manaba, Molokai Council Office (via
4		telephone conference bridge) Jim Schelinski, Molokai Council Office (via
5		telephone conference bridge) Steve Perkins, Manager, Maui Research and
6		Technology Park
0		Tadahiro Togami, Manager, Hitachi, Ltd. Pat Borge
7		Mitch Skaggerberg, Member, Maui County Veterans Council
8		Others (7)
9	PRESS:	Akaku: Maui Community Television, Inc.
10		CHAIR WHITE: (gavel) The Budget and Finance
11	Committee	will please come to order. I'd like to start by
12	welcoming	Committee Vice-Chair, Riki Hokama.
13		VICE-CHAIR HOKAMA: Chairman.
14		CHAIR WHITE: And Council Chair Gladys Baisa.
15		COUNCILMEMBER BAISA: Good morning, Chair.
16		CHAIR WHITE: Good morning. And Member Stacy
17	Crivello.	
18		COUNCILMEMBER CRIVELLO: Good morning, Chair.
19		CHAIR WHITE: Elle Cochran.
20		COUNCILMEMBER COCHRAN: Aloha. Good morning,
21	Chair.	
22		CHAIR WHITE: Aloha. Don Couch.
23		COUNCILMEMBER COUCH: Aloha and good morning,
2 4	Chair.	
25		CHAIR WHITE: Good morning And Don Guzman

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1 COUNCILMEMBER GUZMAN: Good morning, Chair.
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- 2 CHAIR WHITE: Good morning. And excused for today
- 3 are Robert Carroll and Michael Victorino. Mr. Victorino is
- 4 in Honolulu, working on the removal of the TAT cap. So
- 5 we're wishing him all the best of luck.
- 6 Members, this morning we will be finishing up our
- 7 review of departments. And, today, we have the Department
- 8 of Personnel Services. And we're joined by Lance Hiromoto
- 9 and David Underwood, along with our Director of Budget,
- 10 Sandy Baz, and Deputy Corp. Counsel, Jeff Ueoka. And our
- 11 Staff is all over the place, but Yvette is here with
- documents. Yvette Bouthillier is our Committee Secretary.
- 13 Jordan Molina is passing out documents. And Michele
- 14 Yoshimura and Chancy Hopper are the other Committee
- analysts. And if I mispronounce or misstep today, it's
- because we didn't leave here until early this morning, so --
- 17 but I'm actually feeling pretty good, so, without delay,
- 18 we'll move into testimony. And we'll take five here prior
- 19 to going to our District Offices. And I don't have my
- 20 glasses on. Our first testifier here this morning is Luana
- 21 Mahi, followed by Judy Aikawa.
- 22 ...BEGIN PUBLIC TESTIMONY...
- 23 MS. MAHI: Good morning. I represent Maui Food
- 24 Technology Center. I am the current Board President. And
- 25 we are a local nonprofit 501(c)(3) organization that

1 provides food science and sales and marketing services to

- 2 our local food producers to take their product to market.
- We recently had a supply and service expo in
- 4 February. And we received grant monies from the Office of
- 5 Economic Development from their Economic Development
- 6 Initiative Fund. And I was here to just thank you all for
- 7 allowing us to have the grant money that we -- that we did
- 8 for this event. It was a very successful event.
- 9 I've shared programs with you as well as our
- 10 recyclable shopping bag that we had printed for the event.
- We had over 45 vendors that attended. We had over 400
- 12 attendees that attended, and it was held at the Hannibal
- 13 Tavares Community Center in Pukalani. Mr. Guzman also
- 14 attended, which we were grateful for. Thank you.
- 15 Some of the feedback that we received from the
- event was the vendors that attended were very pleased with
- the type of attendees that we had because there was very
- 18 true network marketing, not only with the customers or
- 19 clients that attended, but within the vendors themselves.
- 20 And so, also, our Board Members consist of Mike
- 21 Abrams, who's our founder and owner of Flavor Waves, Warren
- Watanabe from the Maui County Farm Bureau, Jeanne Skog from
- the Maui Economic Development Board, Dean Louie from Maui
- 24 Culinary Academy, Susan Campbell who is a chef and
- 25 instructor. And so we're just very grateful for you all and

1 for everything that you've done with the Office of Economic

- 2 Development, especially who supports a lot of our special
- 3 projects.
- 4 We also just recently did a recipe contest at the
- 5 Maui Agricultural Festival that we do every year. And we'd
- 6 like to continue to do it. We have a list of companies
- 7 that's looking forward to participating, again, with us next
- 8 year as well as many clients that we currently service that
- 9 are looking forward to it. Thank you.
- 10 CHAIR WHITE: Thank you, Luana. Members,
- 11 questions for the testifier? Seeing none, thank you very
- 12 much. And Judy Aikawa will be followed by Sandy Freeman.
- MS. AIKAWA: My name is Dr. Judy Aikawa. I'm the
- 14 Chairperson of the Maui Humane Society Board of Directors.
- 15 And I'm testifying on behalf of MHS. Thank you very much,
- 16 Council Members and Chairman White, for allowing me to
- 17 testify again. I know you're at the end of a long journey
- here, and I appreciate this opportunity.
- This time, I am here not to ask you to fund County
- 20 animal contract or the Maui Humane Society. Rather, to
- 21 discuss with you the fact that, the last several years, the
- 22 Budget process involving MHS has become so contentious and
- 23 negative that we are left with the impression that asking
- 24 you to evaluate and fund our programs and services, even the
- ones mandated by the County, is probably futile.

1 You appear to think we are, at best, incompetent

- 2 and, at worst, criminally negligent. You have also
- demonstrated that you are willing and even eager to listen
- 4 to claims of other people without making a real effort to
- 5 find out the truth about the allegations.
- 6 Mr. White has said publicly that he has concerns
- 7 about our agency, but he has consistently refused to meet
- 8 with us on the 12 separate occasions when we tried to
- 9 schedule a meeting with him. We were told by his staff that
- 10 he unequivocally would not meet with CEO Bouchard. And then
- 11 Robert Kawahara, certainly a well-respected member of this
- 12 community, and myself tried to meet with Mr. White. Once
- again, we could not get an appointment.
- 14 I don't understand why someone in his position
- 15 wouldn't take the time to discuss with us his concerns. We
- 16 certainly would have appreciated the opportunity to clarify
- 17 things from our standpoint.
- 18 More recently during these Budget hearings,
- despite negative comments about MHS operations, our CEO has
- 20 not been allowed or asked to answer questions. Instead of
- 21 availing yourselves of her knowledge, you are relying on the
- 22 word of other people who do not have the facts. By this
- 23 mechanism, unsubstantiated charges are allowed to stand
- 24 unchallenged and misinformation reigns supreme.
- 25 As an ordinary citizen and a volunteer for a

- 1 nonprofit agency providing needed services to Maui
- 2 community, I find the situation to be outside of my comfort
- 3 zone, and reprehensible for governmental process which
- 4 claims fairness.
- 5 Because of these facts, the Maui Humane Society's
- 6 only request at this time is that you follow the suggestion
- of Jo-Ann Ridao, Director of Housing and Human Resources, to
- 8 have an impartial agency do a thorough evaluation and audit
- 9 of the Maui Humane Society, determine if we are what we
- 10 claim. And we claim to be honest and effective. We have
- 11 nothing to hide. And we are confident that such a study
- will end up reassuring the public and putting these
- 13 malicious rumors to rest once and for all. Hopefully, at
- 14 that point, the Council can, once again, interact with MHS
- in a respectful manner.
- 16 One final point. MHS is the only agency on Maui
- qualified and equipped at this point with the necessary
- 18 resources, facilities --
- MS. YOSHIMURA: Three minutes.
- MS. AIKAWA: -- and trained staff to fulfill the
- 21 County's animal management needs.
- 22 MHS has responded in good faith to the RFP for
- 23 animal welfare services, although no amount was specified
- 24 when the RFP bid was put out. We have indicated that we are
- willing to contract with the County on these mandated County

1 services that can be fully funded, and we are willing to

- 2 negotiate and partner with the County to provide
- 3 non-mandated services so that Maui County can provide the
- 4 animal management services that they are required to do so
- 5 by law.
- Just a personal note -- I know I'm out of time --
- 7 but I am not a person who enjoys this kind of negative
- 8 adversarial stuff. I mean, it's very nerve-racking for me
- 9 to even be up here. And I just hope that we can all find a
- 10 common ground so that we can work together and we can do
- 11 what is best for the animals. Because I have a wonderful --
- MS. YOSHIMURA: Four minutes.
- MS. AIKAWA: -- Board made up of passionate people
- 14 who are full-time and very, you know, engaged residents of
- 15 this community. And they donate their time and their
- 16 efforts. As does our staff, they're paid, obviously. But
- we really are trying to do our best. And if I could make
- 18 everything better in an instant, I would do it. But that's
- 19 not possible.
- Thank you. And I hope you'll consider the
- 21 comments that I've made today. Thank you.
- CHAIR WHITE: Thank you, Dr. Aikawa. Members, any
- questions for the testifier? Seeing none, thank you for
- coming this morning. Our next testifier is Sandy Freeman.
- 25 She'll be followed by Kyle Sakamoto.

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                MS. FREEMAN: Good morning. I'm Sandy Freeman,
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      the Executive Director of Maui Adult Day Care Centers. And
      I'm here to, number one, share with you our program changes
 3
      that have been made through the years, very briefly. I've
 4
 5
      met with just about all of you previous to this morning as
 6
      well as at the Central Budget hearing. So most of you know
 7
      our programs, and you've been over there to see us and that
 8
      kind of thing. So I'm just going to kind of highlight the
 9
      changes that have been made through the years. And then
10
      Kyle will follow me with the details of support and why
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      we're asking for the increase this year.
12
                Basically -- well, this is our 40th anniversary.
13
      So you folks are gonna be getting invitations to our events
      throughout this -- this whole year. And we now have -- you
14
15
      know, we've gone from one facility, and we now have five,
16
     which includes Hana. We're open now not only on Saturdays
17
     and weekdays, but on Sundays. So we have seven days a week.
     We've increased our hours from 7:00 in the morning 'til 5:30
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19
     in the afternoon to 6:30 in the morning to 6:00 at night.
20
     Friday night's our sundowning program, we go until 9:00.
21
                And we find, also, that these extra programs
22
     actually are financially beneficial because the families
23
     take advantage of them. And so we do not operate in the red
     with those at all.
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Our clients are -- we're all living longer, and

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1 they're still line dancing at 80 years old. And so by the

- 2 time we get them at our centers now, they come to us with
- 3 more medical and physical needs than what they have in the
- 4 past. And when that occurs, we need to increase staffing.
- 5 By the guidelines for our licensing purposes, we have to
- 6 have one staff for every six. But some of our clients,
- 7 actually, we have to staff it one to three for their safety
- 8 and to meet their needs. And that has been a big change
- 9 over the years.
- 10 Plus, they actually need to have additional
- 11 training. Our staff used to not come to us, they could be
- 12 high school graduates, that kind of thing. We now need to
- have them certified nurse's aides, to come in and to work
- 14 with our clients.
- And, also, our program goes beyond just caring for
- 16 the clients. We are -- we address the needs of the
- families. Because I will tell you, when you deal with
- 18 someone with Alzheimer's disease and dementia --
- MS. YOSHIMURA: Three minutes.
- MS. FREEMAN: -- they are -- it's quite taxing.
- So, anyway, with that, I thank you very much for
- your consideration. And Kyle will be following me.
- 23 CHAIR WHITE: Thank you, Ms. Freeman. Any
- questions for the testifier? Mr. Guzman.
- COUNCILMEMBER GUZMAN: Thank you, Chair. Hi,

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1 Ms. Freeman. Thank you for coming. And, also, thank you
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- 2 for allowing me to take a tour of the -- the various
- 3 facilities. It was very -- it was a life experience for me
- 4 to see the different varying degrees of each -- each
- 5 facility.
- I had a question. When you -- when you said that
- you operate -- you don't operate in the red, is that for the
- 8 weekend programs? Is that what you -- what you said?
- 9 MS. FREEMAN: Yes, all the extras. Some time, I
- 10 think the impression, if you -- if you add something, then
- it's -- you're gonna need more money for that. What I was
- 12 really saying is that it -- it pays for itself on those
- 13 extra programs.
- 14 COUNCILMEMBER GUZMAN: Okay. And so on the -- the
- extra programs, what do you charge on a -- on the fee
- 16 itself? For --
- MS. FREEMAN: The same --
- COUNCILMEMBER GUZMAN: For the daily --
- MS. FREEMAN: The same daily rate that we have
- weekdays.
- 21 COUNCILMEMBER GUZMAN: Okay.
- 22 MS. FREEMAN: And then for our Friday night
- program, we charge an additional \$30.
- 24 COUNCILMEMBER GUZMAN: \$30.
- 25 MS. FREEMAN: For the extra hours there. But on

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1 Saturday and Sunday, it's exactly the same price --
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- OUTSIDE CALLER: What happened?
- MS. FREEMAN: -- as the other.
- 4 COUNCILMEMBER GUZMAN: And -- and I -- I cannot
- 5 recall --
- 6 OUTSIDE CALLER: No. I'm talking to George.
- 7 COUNCILMEMBER GUZMAN: -- the price. The normal
- 8 daily --
- 9 OUTSIDE CALLER: Eh?
- 10 CHAIR WHITE: Could you hold on just a moment?
- 11 We're in recess.
- 12 RECESS: 10:22 a.m.
- 13 **RECONVENE:** 10:24 a.m.
- 14 CHAIR WHITE: ... (gavel)... Meeting of the Budget
- and Finance Committee will come back to order. I don't know
- 16 how it happened.
- MS. FREEMAN: I believe you were asking for our
- 18 daily rates.
- 19 COUNCILMEMBER GUZMAN: Yes. Yes, Sandy.
- MS. FREEMAN: In the past, we've had a flat rate
- of \$49 a day. And this past year, our current year, year
- 22 that we're in now, we realized that we need to make some
- 23 changes. So, now, we charge \$52 a day for our
- high-functioning, the clients like that are at the Nisei
- Veterans Program, and our high-functioning that are in our

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1 -- some of our other programs. And then we charge $53 a day
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- 2 for that mid-group. They're -- they're not as high as they
- 3 used to be cognitively or physically, but they're also not,
- 4 you know, the lower, almost nursing home level. And then
- 5 when we get to that level of the ratio of one to three, then
- 6 we go to \$55 a day. So it -- it gives you an idea that we
- 7 are working on -- on trying to meet those needs and cover
- 8 for the -- the extra staffing that we do need. And it seems
- 9 to work out much better because, for our high-functioning,
- 10 we do one to six. For our middle group, it's one to five.
- And our low functioning, it's one to three. And, also, like
- 12 if -- if any of our office staff --
- 13 CHAIR WHITE: I think you've answered the --
- MS. FREEMAN: Okay.
- 15 CHAIR WHITE: -- question now. Thank you.
- MS. FREEMAN: Thank you.
- 17 COUNCILMEMBER GUZMAN: Thank you, Chair.
- 18 CHAIR WHITE: Did you have another question,
- 19 Mr. Guzman?
- 20 COUNCILMEMBER GUZMAN: I'm good.
- MS. FREEMAN: Okay.
- COUNCILMEMBER GUZMAN: Thank you, Sandy.
- MS. FREEMAN: And thank you for coming to our
- 24 facilities.
- 25 COUNCILMEMBER GUZMAN: Thank you for having me.

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1 CHAIR WHITE: Thank you very much. The next
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- 2 testifier is Kyle Sakamoto, followed by Dennis Burns.
- MR. SAKAMOTO: Good morning. I'm Kyle Sakamoto.
- 4 I'm a Board Member and the Treasurer of the Maui Adult Day
- 5 Care Centers.
- 6 First of all, thank you, again, for giving us this
- 7 time. I did meet with a bunch of you, with Sandy. And
- 8 thank you for asking Sandy some of my questions, so -- makes
- 9 my job easier. But thank you, again, for all the support
- 10 over the years for the Maui Adult Day Care Centers.
- 11 Sandy did give you some of our background and
- 12 changes over the years. My goal as the Treasurer and Chair
- 13 of the Finance Committee has been to try and be more
- 14 efficient and get the organization as self-sufficient as
- 15 possible. It's been challenging. The -- the growth of our
- 16 population that we serve has grown significantly, and it
- 17 continues to grow, just based on general demographics. And
- 18 we do appreciate the line item that you've given us. And we
- 19 -- we -- we are looking for some more help this year.
- 20 We try to be more self-sufficient, but the
- 21 challenge has been that, over the past decade, our operating
- 22 budget has jumped over 120 percent. Our clients have
- 23 doubled. We have ventured out on our locations to where our
- 24 clients are. So we do have five centers. Our personnel
- 25 costs have doubled. And that's despite our staff foregoing

1 a couple holidays a year and not getting a raise. It's just

- because of the demand for our services, that's why our
- 3 personnel costs have increased.
- 4 Sandy did mention about our ratio. You can see
- 5 the high-functioning, meaning, you know, the new people to
- 6 the program and who are more capable, personnel-wise, their
- 7 cost is half as much as our, you know, more advanced
- 8 clients. That -- that's a big cost.
- 9 And she did mention that -- the different tiers in
- 10 our costs. It's a start. It's not that big of a gap, you
- 11 know, 52, 55 and 56, but we're -- we're trying to ease our
- 12 clients in, because they can only support so much
- 13 personally.
- 14 Our utility costs have increased by a multiple of
- 15 eight in the past 10 years.
- Your question on moving to seven days. Actually,
- 17 we've been looking for different ways. And -- and our staff
- 18 has found a way to support the -- the overall program while
- 19 still adding services. So the -- the weekend program
- 20 actually supports the daily program, adding to the budget a
- 21 net of about \$36,000 a year. So it's -- it's providing more
- 22 service to the clients while supporting the overall program
- and not generating more costs.
- MS. YOSHIMURA: Three minutes.
- MR. SAKAMOTO: Again, I thank you for your

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1 support. And I am available for any questions.
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- 2 CHAIR WHITE: Thank you very much. Members,
- 3 questions for the testifier?
- 4 COUNCILMEMBER COCHRAN: Chair?
- 5 CHAIR WHITE: Ms. Cochran.
- 6 COUNCILMEMBER COCHRAN: Thank you. And thank you,
- 7 Kyle and Ms. Freeman, for the services you do for our
- 8 community. It's definitely well needed. And so I'm looking
- 9 at -- is this your -- part of your handout, the graphs
- 10 and --
- MR. SAKAMOTO: Yes.
- 12 COUNCILMEMBER COCHRAN: -- (inaudible) --
- MR. SAKAMOTO: Yes.
- 14 COUNCILMEMBER COCHRAN: -- and things. And it
- 15 looks like, I mean, overall, your -- your clients have
- jumped up from 335 to 384, but your daily average attendance
- has gone down, is what I'm looking here at this bar graph.
- 18 So -- and then operating costs, of course, are up and
- everything else. So what does that mean exactly?
- MR. SAKAMOTO: As -- as we've increased rates, it
- 21 does affect how much time our clients can attend our
- 22 facilities. We -- we are trying to get other grant funding
- and other resources, but it's been a challenge, I think, for
- 24 our -- for our kupuna. If you look at the day -- day -- our
- 25 private fee rates, you'll see that they've -- you know,

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1 they're the beneficiaries, but they've also come in with a
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- 2 lot of the costs. 10 years ago, the total funding we got
- 3 from private fees was 354,000. Last year, it was nearly a
- 4 million dollars. So that's the funds that our clients pay
- 5 out-of-pocket. So that's -- that's been a challenge. Costs
- 6 have risen. We've tried to spread it out as much as
- 7 possible to everybody, but I think that's been a challenge.
- 8 COUNCILMEMBER COCHRAN: Yeah. Okay. Well, thank
- 9 you, Kyle, and for your services there. Thank you. Thank
- 10 you, Chair.
- 11 CHAIR WHITE: Any further questions, Members?
- 12 Seeing none, thank you very much.
- MR. SAKAMOTO: Thank you.
- 14 CHAIR WHITE: And our next testifier is Dennis
- Burns. And following Mr. Burns' testimony, we'll go to the
- 16 District Offices.
- MR. BURNS: Good morning.
- 18 CHAIR WHITE: Good morning.
- MR. BURNS: Thank you for your time. My name's
- 20 Dennis Burns. And I'm one of the animal --
- 21 CHAIR WHITE: Could you --
- MR. BURNS: -- rescuers --
- 23 CHAIR WHITE: Could you --
- 24 MR. BURNS: -- at Valley Isle Animal Rescue.
- 25 CHAIR WHITE: Could you get a little closer to the

- 1 microphone, please?
- MR. BURNS: Okay. My name is Dennis Burns. And
- 3 I'm one of the animal rescuers at Valley Isle Animal Rescue.
- 4 Valley Isle is an all-volunteer 501(c)(3) animal welfare
- 5 organization dedicated to providing emergency response to
- 6 injured animals, in support of Maui Police Department, when
- 7 they are called out to animal-related emergencies. Last
- 8 year, you awarded us \$25,000 to provide after-hour animal
- 9 emergency response for FY 2014.
- 10 We finally just received an approval from DHHC.
- And if all goes well, we should receive some payment in
- another 30 to 60 days. DHHC has decided to start our FY
- 2014 contract on April 1st, 2014, and run it for five
- quarters, ending June 2015. Therefore, our funding for FY14
- will be \$5,000, with the remaining \$20,000 running through
- 16 all of FY15.
- 17 We have been performing our services free of
- 18 charge since 2011, 'cause no animal should have to, you
- 19 know, suffer in the middle of night. And that's fine,
- 20 because we love what we are doing and we're dedicated to
- 21 helping the community deal with animal-related problems in
- 22 any way possible.
- The good news is that we have completed an MOU
- 24 with the Maui Police Department, which further solidifies
- our excellent working relationship with Maui Police

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1 Department. Our average response time is 26 minutes,
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- 2 depending on where it is. We take great pride in being
- 3 available 24/7.
- 4 Our vision for the future is to include increasing
- our duties to provide additional animal-related services to
- 6 our community as well as animal control services in the
- 7 evening when there is none.
- 8 Thank you very much for your continued support for
- 9 Valley Isle Animal Rescue.
- 10 CHAIR WHITE: Thank you, Dennis. Questions for
- 11 the testifier? Mr. Couch.
- 12 COUNCILMEMBER COUCH: Thank you, Mr. Chair. And
- thank you, Mr. Burns, for being here. You said that the
- Department of Housing and Human Concerns only gave you 5,000
- of the 20 that we budgeted for, for you guys?
- MR. BURNS: I guess they're starting -- I guess
- they're starting the 2014 as of the first of this month.
- And I don't know how they're doing it, but they're splitting
- 19 the \$25,000 grant into five quarters. So, yeah. I don't
- 20 know how that goes, either.
- COUNCILMEMBER COUCH: Okay. Thank you. And who
- 22 told you that?
- MR. BURNS: I believe, Rudy.
- 24 COUNCILMEMBER COUCH: Okay. Thank you.
- 25 CHAIR WHITE: I haven't -- hadn't heard that,

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1 either. Well, thank you for what --
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- 2 MR. BURNS: I'm just --
- 3 CHAIR WHITE: -- you do.
- 4 MR. BURNS: -- the messenger.
- 5 CHAIR WHITE: Okay. Any further questions,
- 6 Members? Seeing none, thank you for coming this morning.
- 7 MR. BURNS: Thank you very much.
- 8 CHAIR WHITE: And we'll now go to our Hana Office.
- 9 Dawn, do you have any testifiers this morning?
- 10 MS. LONO: Good morning, Chair. This is Dawn Lono
- 11 at the Hana Office. And there is no one waiting to testify.
- 12 CHAIR WHITE: Thank you. We'll next go to the
- 13 Lanai Office. Denise, do you have any testifiers this
- 14 morning?
- MS. FERNANDEZ: Good morning, Chair. This is
- 16 Denise Fernandez on Lanai. And there is no one waiting to
- 17 testify.
- 18 CHAIR WHITE: Thank you very much. And we'll now
- 19 go to Molokai. Ella, if you could please introduce your
- 20 first testifier. We seem to have a communication challenge
- 21 with Molokai. Ella, are you there? Okay. We'll continue
- 22 in the Chamber and reestablish our contact with Molokai.
- Our next testifier is Steve Perkins.
- MS. ALCON: Hello.
- 25 CHAIR WHITE: Is that -- is that Ella?

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1 MS. ALCON: Yes.
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- 2 CHAIR WHITE: Okay. Could you introduce your
- 3 first testifier, please?
- 4 MS. ALCON: Oh, I'm sorry. I had the mute button
- on. My only testifier here is Desmund Manaba.
- 6 CHAIR WHITE: Thank you.
- 7 MR. MANABA: Aloha, Chair.
- 8 CHAIR WHITE: Good morning.
- 9 MR. MANABA: Good morning, Auntie Stacy and the
- 10 rest of the Council Members. I'm here to testify on behalf
- of the April 17th meeting, to get some clarification and a
- 12 little more education about who we are as a management
- 13 company here on Molokai.
- Rob Parsons has said that -- (inaudible) April 17
- meeting that he don't think that what we do could actually
- 16 be translated over to Maui because we harvest deer in mostly
- 17 enclosure type pens. That is not true. We have a contract
- 18 with a rancher, but it's 26 miles away from the livestock.
- 19 And we are traveling 52 miles round trip, and we're
- 20 harvesting 20 to 25 deer from a fucking 1,000-acre ranch.
- 21 They are wild deer that we are taking down for help with
- 22 eradication for environmental problems here in Molokai.
- 23 We have been -- we have been servicing this
- 24 contract for almost a year now. And we harvest two to four
- 25 times a month on this ranch. So it is clear to say that we

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1 are -- we are servicing our community and we are actually
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- 2 building different models that can be -- can be commercially
- 3 used on other islands as well, especially on Maui. We have
- 4 the -- the exact model that -- that can be used. We just
- 5 need to have ranchers be accepting of it, and we can help
- them because we have the USDA license.
- Now, another point that I wanna make is that our
- 8 enclosure pens and the monies that we're asking for to
- 9 expand them is because the USDA -- we only -- we only can
- 10 harvest more -- we take on more services if we have more
- 11 deer in the enclosure. That's just part of their protocol.
- 12 So we wanna help more on the island, so we need to build up
- 13 more of a enclosure, breeding -- breeding facility.
- And another part of the monies that we're asking
- 15 for was through the livestock, because they need another
- 16 winch.
- And we need a freezer because wild exotic game
- 18 cannot be mixed with any kind of commercial amenable
- 19 animals. That means pig, sheep and cattle can -- cannot be
- 20 mixed with -- with venisons. So what we was -- have to do
- is we have to scramble all the time. So after we harvest,
- 22 we gotta get our meat out of the -- the livestock. And it's
- just been a pain, trying to do that with our brokers. So
- 24 it's been, you know, hectic planning on the marketing
- 25 standpoint. So if we could get a freezer up there and a --

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1 and another winch, we could --
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- MS. YOSHIMURA: Three minutes.
- MR. MANABA: -- really do a lot more deer
- 4 harvesting.
- 5 We know that the livestock has a line item as
- 6 well. And we would like to, you know, use that line item to
- 7 get the freezer and the -- the winch, but what's been told
- 8 to me by the FSIS manager is that because it's for our axis
- 9 deer that we would have to go in and -- and try to help out
- in -- in getting that. And we don't mind doing it, you
- 11 know, if it benefits everyone.
- We also do have another company coming online for
- 13 harvesting axis deer. So it will -- it will help them,
- 14 also.
- So that's what I want to make sure, that why we
- have -- why we need to have a deer fenced area is that we
- 17 need to hold our USDA license to create the zero waste
- opportunity in eradicating and helping with environmental
- 19 problems. And that's --
- Any questions you guys have?
- 21 CHAIR WHITE: Okay. Let me -- let me check with
- the Members. Members, any questions? Mr. Hokama.
- VICE-CHAIR HOKAMA: So have you applied for USDA
- grants and loans to do what you are asking us?
- 25 CHAIR WHITE: Were you able to hear Mr. Hokama's

- 1 question?
- MR. MANABA: No, I didn't. I can hear you,
- 3 though.
- 4 CHAIR WHITE: Yeah. If you could speak a little
- 5 more directly into your mic.
- 6 VICE-CHAIR HOKAMA: My question is, have you tried
- 7 to access USDA grants and loans for the -- what you're
- 8 asking the Council?
- 9 MR. MANABA: Yes. We -- we have -- we have tried
- 10 to do that.
- 11 VICE-CHAIR HOKAMA: And what was the -- your
- 12 response from them?
- MR. MANABA: We -- our response to that is that we
- 14 didn't qualify. We would have to maybe, next time, go
- 15 through the -- well, we have to be two years in business.
- And I think the other -- why do we -- oh, I -- the other one
- was that we would have to go through using somebody from the
- 18 University of Hawaii when we were trying to use a -- a
- 19 doctor in deer ranching from Cornell University.
- VICE-CHAIR HOKAMA: I don't get it, Chairman.
- MR. MANABA: So that was -- that was the downfall
- on the USDA one.
- CHAIR WHITE: Okay. Thank you, Mr. --
- MR. MANABA: Also, we tried another USDA grant.
- 25 And they said that we gotta collateral, put up our house.

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1 CHAIR WHITE: Okay. Any further questions,
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- 2 Members? Ms. --
- 3 COUNCILMEMBER COCHRAN: Chair?
- 4 CHAIR WHITE: -- Cochran. And please --
- 5 COUNCILMEMBER COCHRAN: Thank you.
- 6 CHAIR WHITE: -- speak -- speak a little closer.
- 7 COUNCILMEMBER COCHRAN: Desmund, can you hear me?
- 8 It's Elle Cochran.
- 9 MR. MANABA: Hi, Elle. Yeah, I can hear you.
- 10 COUNCILMEMBER COCHRAN: Good morning. Hi.
- MR. MANABA: Good morning.
- 12 COUNCILMEMBER COCHRAN: Thank you for testifying.
- 13 You mentioned there's another company coming online. Can
- 14 you elaborate? Is that there on Molokai, or are you working
- in collaboration with? Who -- who is that?
- MR. MANABA: Oh, the other company I mentioned is
- 17 the Axis Deer Institute. They're the -- they're the guys
- 18 that was hired by DLNR, I guess contracted to take down the
- deer population in the Big Island.
- 20 COUNCILMEMBER COCHRAN: Okay. But they're coming
- 21 to Molokai?
- 22 MR. MANABA: Yeah, their Molokai boys. And then
- 23 they're coming to Molokai. We had a meeting last week. And
- 24 they're gonna be starting to put up a scientific study along
- 25 with we working with them for our community so that our

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1 community can know exactly how much axis deer is actually
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- 2 taken out by subsistence hunters and by ranchers, and to
- 3 just get a overall picture on -- on -- evaluation on the
- 4 numbers here. This guy is the number one certified guy, I
- 5 think, in the North American hemisphere. I just think that
- 6 he's -- he does all of the -- the population assessments,
- 7 and from Australia, New Zealand and India. And he's, I
- 8 guess, the -- to me, the only guy I know that's certified to
- 9 do this with the right equipment.
- 10 COUNCILMEMBER COCHRAN: And have they been asked
- 11 to maybe help with funding of equipment that you're asking
- 12 for? Is that possible?
- MR. MANABA: No. He hasn't asked for -- I think
- 14 he's -- I think he's -- I'm not sure how he gets his
- 15 funding. I never asked him how he got his funding. He is
- 16 working with some of the guys that -- from Ulupalakua where
- they are actually going to take out the deer away from the
- 18 windmill projects. So he got -- he got hired for that. And
- 19 he --
- 20 CHAIR WHITE: Okay.
- MR. MANABA: -- does --
- 22 CHAIR WHITE: Mr. Manaba, I think she was asking
- 23 if that gentleman was possibly a source of funding for you
- 24 all. Isn't that --
- MR. MANABA: Oh. No, no, no.

- 1 COUNCILMEMBER COCHRAN: Right.
- MR. MANABA: He's a separate company and he -- he
- 3 works alone.
- 4 CHAIR WHITE: Okay.
- 5 COUNCILMEMBER COCHRAN: Okay.
- 6 CHAIR WHITE: Do you have another question?
- 7 COUNCILMEMBER COCHRAN: Thank you. Thank you,
- 8 Mr. Manaba.
- 9 CHAIR WHITE: Mr. Couch has a question, followed
- 10 by Ms. Baisa.
- MR. MANABA: Okay.
- 12 COUNCILMEMBER COUCH: Aloha, Desmund. Nice to
- 13 hear from you again.
- MR. MANABA: Yeah. Nice to hear from you, Don.
- 15 Can hear you guys that well, so --
- 16 COUNCILMEMBER COUCH: Okay. I'll talk a little --
- 17 how's that?
- MR. MANABA: Okay. That's good.
- 19 COUNCILMEMBER COUCH: Sorry, Akaku, for blasting
- 20 your ears out there. The question I have for you is, have
- 21 you talked with the State about some funding, especially
- 22 DLNR, since they -- you know, they're the ones that stand to
- 23 benefit the most from the -- the removal of the --
- MR. MANABA: Yeah. We -- we went through -- we
- 25 went through, for the last two years, a lot of different

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1 areas for funding. And it seems like when you go to the
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- 2 State, they refer you back to the County. When you go to
- 3 the County, they refer you back to the State. So that's
- 4 what we've been getting.
- 5 COUNCILMEMBER COUCH: Okay. And, also, have you
- 6 checked with the Office of Economic Development as well?
- 7 Have you spoken with them?
- 8 MR. MANABA: Yes. We are talking to the Office of
- 9 Economic Development. That's Kenneth Yamamura. And we've
- 10 been working with Kenneth for a while. Kenneth calls us up
- 11 periodically to get information about how we doing our
- 12 harvesting. So I'm kinda like in tack with them. And I've
- 13 been asking Kenneth. Kenneth said that they don't have too
- much funds. I've asked Bob (Inaudible) a few times. I've
- 15 calling him up and telling him. And he said that their
- 16 money was always spoken for. So this is what I've been
- 17 getting back from my calls.
- 18 COUNCILMEMBER COUCH: Okay. Thank you very much.
- 19 Thank you, Chair.
- 20 CHAIR WHITE: Ms. Baisa.
- 21 COUNCILMEMBER BAISA: Yes. Thank you very much,
- 22 Chair. And thank you, Desmund. Good to hear you again.
- MR. MANABA: Hi, Gladys.
- 24 COUNCILMEMBER BAISA: All righty, dear. I have a
- 25 question. You know, I thought I heard you say that you were

1 gonna work with somebody that's coming to Molokai to do a

- 2 study of how many deer are being taken.
- MR. MANABA: Gladys, I can't hear you.
- 4 COUNCILMEMBER BAISA: Let me try again. I thought
- 5 I heard you say that someone was coming to Molokai to do a
- 6 study to find out how many deer are taken.
- 7 MR. MANABA: Yeah. Yeah. Somebody's coming over
- 8 here to do a study because -- I guess for the -- for
- 9 Molokai.
- 10 COUNCILMEMBER BAISA: Okay. Let me -- let me --
- 11 let me tell you why I -- I wanted to ask you that. I have
- 12 an idea. And it's not my idea; it was given to me. But has
- anybody ever talked about maybe a bounty program where you
- would give them so many bucks for a tail, so we would be
- able to count and it would be an incentive for people to go
- 16 get 'em?
- 17 MR. MANABA: I'm so sorry. I -- I -- I didn't
- 18 hear you.
- 19 COUNCILMEMBER BAISA: I don't know how much closer
- 20 I can get. I'm practically on this microphone.
- MR. MANABA: Can Mike White repeat that for you?
- 22 COUNCILMEMBER BAISA: Mike, please.
- 23 CHAIR WHITE: Yeah. She was asking if anyone has
- 24 discussed having a bounty program where you would -- you
- would be reimbursed for every tail of a deer that you

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brought in, if I --
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- 2 MR. MANABA: You know --
- 3 CHAIR WHITE: That's more of a --
- 4 MR. MANABA: No. I never -- nobody does that over
- 5 here, anyway, but we do sell all our hides.
- 6 COUNCILMEMBER BAISA: Well, the reason for it --
- 7 and I don't know if you can hear me -- is that, that way,
- 8 we'd have an incentive, if you got some kind of, you know,
- 9 some reimbursement for getting one. And, secondly, it would
- 10 eradicate them.
- MR. MANABA: Right. I understand. The ranch that
- we're doing extensive work on, they have a population of
- 7,000 deer. They have hunting, daytime hunting going on
- with big groups. And they're pulling out 36, 32, 24, 21,
- 15 16. And we're taking care of the numbers during the day.
- 16 But it's still not enough for them. So we -- we go out at
- 17 night to help with the rancher. And then so they can get
- some cost back to minimize the damages and to help with
- 19 their -- their profit loss. So, yeah, it's -- it's the same
- thing as hunting. Hunting is hunting, and you're gone take
- 21 the numbers down either by commercial -- any way possible.
- 22 And so this ranch is open to -- you know, they had open
- 23 hunting on this ranch for the last four years, and they took
- 24 2,000 deer out, and in the last -- in the last couple a
- 25 years and it --

- 1 CHAIR WHITE: Okay.
- 2 MR. MANABA: -- still hasn't made a difference.
- 3 So instead of, you know --
- 4 CHAIR WHITE: Okay. I think we -- I think we have
- 5 the idea.
- 6 MR. MANABA: Yeah.
- 7 CHAIR WHITE: Any further questions, Members?
- 8 Okay. Thank you very much, Desmund.
- 9 MS. ALCON: Chair, I have one more testifier with
- 10 Desmund.
- 11 CHAIR WHITE: Okay. Why don't you go ahead? And
- 12 then we'll come back to the Chambers. Please introduce your
- 13 next testifier.
- 14 MS. ALCON: The next testifier is Jim Schelinski.
- 15 CHAIR WHITE: Thank you.
- MR. SCHELINSKI: Hi. My name is Jim Schelinski.
- 17 I'm the Business Manager for Molokai Wildlife Management.
- Desmund and I started this business in January 2013. We had
- 19 our first successful hunt in August. And every hunt
- 20 thereafter has been successful. We have a management
- 21 program, a vision and a mission. And -- and our goal is to
- 22 not only eradicate these animals down to a manageable size,
- but to make them a resource and turn them into an industry
- on the islands. We think that rather than killing 'em all
- 25 and letting 'em lay -- we can sell everything we have.

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1 Everything we -- we harvest -- every time we get through
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- 2 sending 20 deer to somebody, they call us up in three days
- 3 and say, "Can you send more? Can you send more?"
- 4 There's a real business here. It's employment.
- 5 It's -- it's an opportunity. And if you people could see a
- 6 way to help us through the Invasive Species Fund, we could
- 7 be ready within 90 days to come to the other islands and
- 8 start showing everyone how we do it and how we are
- 9 successful.
- We're gonna be successful, if we have to do it
- ourselves, because we have no bills, and -- and all of our
- 12 hunts have a profit. We're probably two years out from
- being able to do that with the other islands. So we're just
- 14 saying that if you help us, we can do it a lot sooner, and
- 15 help the other islands.
- 16 Yeah. And we're also asking for just one time.
- We're not asking for you to come back and give us money
- 18 again. It's just one shot, that's it. That's all we need.
- 19 CHAIR WHITE: Okay. Thank you.
- 20 MR. SCHELINSKI: Any questions? I mean, that's
- 21 what I wanted to say.
- 22 CHAIR WHITE: Okay. Thank you very much.
- 23 Members, questions for Mr. Schelinski? Mr. Hokama.
- 24 VICE-CHAIR HOKAMA: Are you a private for-profit
- 25 company?

- 1 MR. SCHELINSKI: Yes, sir.
- 2 VICE-CHAIR HOKAMA: Okay. Thank you. And just to
- 3 let you know, Lanai chooses to take care of their own
- 4 kuleana themselves. So thank you very much.
- 5 MR. SCHELINSKI: May Mr. White repeat your
- 6 question, sir? It's breaking up.
- 7 CHAIR WHITE: If you could -- he was just making a
- 8 comment. Not a question. So --
- 9 MR. SCHELINSKI: All right. Thank you.
- 10 CHAIR WHITE: Okay. Any questions, Members?
- 11 COUNCILMEMBER COCHRAN: Chair?
- 12 CHAIR WHITE: Ms. Cochran.
- 13 COUNCILMEMBER COCHRAN: Good morning, Jim. This
- 14 is Elle. Can you hear me? Hi. What is the amount that
- 15 you're asking for?
- MR. SCHELINSKI: We're asking for \$150,094.
- 17 COUNCILMEMBER COCHRAN: And that's a onetime ask,
- 18 you said, right?
- MR. SCHELINSKI: Yes, ma'am.
- 20 COUNCILMEMBER COCHRAN: And is it for --
- 21 MR. SCHELINSKI: It'll allow us to -- to expand
- 22 the animal farm, to have the freezer units and the camera
- 23 system. We have a lot of poaching over here. Everybody
- 24 sees that we have the animals, so they come and get 'em.
- 25 COUNCILMEMBER COCHRAN: Okay, freezer and camera

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1 system. Okay. Thank you.
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- 2 CHAIR WHITE: Any further questions, Members?
- 3 Seeing none, thank you very much, Mr. Schelinski.
- 4 MR. SCHELINSKI: Thank you, sir.
- 5 CHAIR WHITE: Thank you, Ella.
- MS. ALCON: You're welcome.
- 7 CHAIR WHITE: And if the District Offices could
- 8 please send Staff an email if they -- they have another
- 9 testifier arrive. Otherwise, we'll come back to you only
- 10 after we've gone through the remainder in the Chambers. And
- 11 our next testifier -- thank you for being Mr. -- being very
- 12 patient -- Mr. Perkins, please proceed. And he will be
- 13 followed by Tadahiro Togami.
- MR. PERKINS: Good morning, Mr. Chair, Members of
- 15 the Committee. My name is Steve Perkins, and I'm the
- Manager of the Maui R&T Park in Kihei. I'd like to thank
- you for this opportunity to provide brief testimony in
- support of the Budget line item for the Maui Economic
- 19 Development Board.
- MEDB was one of the founding partners of the R&T
- 21 Park many years ago. And while they're no longer a partner
- 22 in the formal legal sense, they're still partners in every
- 23 other sense of the word. We count on MEDB's efforts in
- building awareness of local opportunities for diversified
- 25 industry. They're intimately familiar with Maui's strengths

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1 and assets, including the R&T Park. And they're able to
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- 2 quickly connect the dots for prospective businesses. Having
- 3 an independent third-party economic development entity fill
- 4 the role of facilitator is very important to business
- 5 attraction, retention and expansion. When I look at almost
- 6 all the companies in the R&T Park today, I can say that MEDB
- 7 was involved at some level in bringing them to the Park, and
- 8 in staying involved once they're established to keep them
- 9 here and help them grow and prosper.
- 10 Thank you for your time.
- 11 CHAIR WHITE: Thank you, Mr. Perkins. Questions
- for the testifier? Seeing none, thank you for coming this
- morning. Our next testifier is Tadahiro Togami, and he'll
- 14 be followed by Pat Borge.
- MR. TOGAMI: Good morning. I'm Tadahiro Togami of
- 16 Hitachi, a Japanese electronics company and (inaudible)
- 17 Japan U.S. collaborative smart grid project called
- 18 JUMP/Smart Maui. The project is funded by \$30 million award
- 19 from the Japanese Government, (inaudible). And Maui
- 20 Economic Development Board has provided a very valuable
- 21 assistant to our company and to our project, in many ways,
- 22 as we established our work on Maui. We launched this
- 23 project from 2011, with a lot of local partners, County of
- 24 Maui, Hawaii Electric Company, Maui Electric Company, and
- 25 MEDB, and so on. The goal of our demonstration project is

1 to integrate our energy into the electric grid using our

- 2 smart grid technology and electric vehicle.
- 3 This project is very special from other smart grid
- 4 project (inaudible) has done or is doing, because we need it
- 5 to recruit volunteers from Maui resident. MEDB's our very
- 6 important partner for volunteer recruitment and engagement
- 7 because MEDB has helped us create many customer relationship
- 8 with Maui residents. MEDB has recruited more than 250
- 9 electric vehicle volunteers. That's incredible result, and
- 10 much more than we expected. Because our initial target was
- 200 volunteers and (inaudible) not so many (inaudible)
- volunteer user on Maui when we begun. It means initial
- target was so challenging, but MEDB (inaudible) worked
- 14 extremely well. This smart grid demonstration project on
- 15 Maui are gaining a lot of publicity in Japan and
- 16 internationally. We have already hosted and given briefings
- 17 to several groups from Japan and the U.S. mainland.
- 18 We'll keep going forward this project with
- 19 additional investment from Japanese Government, we are
- 20 adding (inaudible) to this project. MEDB's continuous
- 21 support and strong relationship with resident is very
- 22 important for us. Thank you for your attention.
- 23 CHAIR WHITE: Thank you, Mr. Toqami. Members,
- 24 questions for Mr. Togami? Seeing none, thank you so much
- 25 for being here today. And thank you for all that you're

doing through your company to help the County of Maui. Next

- 2 testifier is Pat Borge, followed by Mitch Skaggerberg.
- MR. BORGE: Good morning, everybody, Mr. Chair.
- 4 CHAIR WHITE: Good morning.
- 5 MR. BORGE: I was going come and speak about the
- 6 water meters, but maybe I can ask you guys for 200 grand for
- 7 go hunt some deer, you know. I mean, it's -- I mean, gee,
- give me a break, you know.
- 9 But, anyway, I was -- I wanted to come to the last
- 10 water -- I agree with the rate increase that the Water
- 11 Department is -- is -- is putting forward here. I think
- 12 Mr. Taylor did his job. And he's letting the Council know
- that, eh, this is the way it's gotta be. I mean, either we
- gonna pay for it now or we gonna pay for it later. I mean,
- 15 we been dealing with this water situation for years. And
- 16 everybody's gotta face the fact.
- I'm on the water list. I mean, when they say that
- 18 it was gonna take so much -- only so much water meters.
- But, you know, it's like, you know, the saying, kicking the
- 20 can down the road. I mean, sooner or later, we gotta come
- 21 up with it. And I think Mr. Taylor's being honest with it.
- 22 And I listened to his testimony. And seems like he got the
- 23 all the information that he needed. I don't think he's
- 24 pulling any fast ones. And he's going back. At least he's
- 25 grandfathering in some of the people that were on the list,

1 to go back to the old rate as far as their water meters go.

- 2 And -- and, you know, I just think -- I think it's fair, you
- 3 know.
- 4 And according to the County Charter, the Water
- 5 Department has to be funded by its own, you know, generate
- 6 its own revenues. So I don't know how you guys gonna be
- 7 dipping into -- I hate to see the -- the County dipping into
- 8 the General Fund to take care of another matter because
- 9 that's -- that's what we're gonna do all the time, then we
- 10 can't -- then we're not gonna solve nothing, you know. And
- 11 so that's my main concern.
- I mean, you know, I'm all for it. I think the
- Water Department has done a great job. And it's trying to
- 14 get off -- I mean, Upcountry needs water, but, also, I like
- 15 to see the Water Department be a little bit more -- how you
- 16 would say -- like when I go to the work in the morning, I
- see all this people with sprinklers on, it's raining, the
- 18 sprinklers still going 24/7, water going down the road. You
- 19 know, to -- to be more active on telling these people to
- 20 conserve water. I mean, I see it all the time. I mean, you
- 21 know, storming, lightning, and -- and sprinklers are going.
- 22 Especially in the Makena area, when I'm driving down through
- 23 there, I see water all the time. Not Wailea, because they
- 24 got their own water system, but some of the big gentleman
- 25 estates that I see water in the middle of the day and stuff

1 like that. I think the Water Department should get on to

- 2 these people and quit wasting our water.
- 3 Thank you very much.
- 4 CHAIR WHITE: Thank you. Members, questions for
- 5 Mr. Borge? Mr. Couch.
- 6 COUNCILMEMBER COUCH: Thank you, Mr. Chair. And
- 7 thank you, Mr. Borge, for being here. And, yeah, that's
- 8 interesting. If you want, just put your name on the list
- 9 for the --
- MR. BORGE: For the deer hunt?
- 11 COUNCILMEMBER COUCH: Yeah.
- MR. BORGE: Yeah, I will. I will. I got some --
- I got some theories about hunting these deer, man.
- 14 COUNCILMEMBER COUCH: Well, that's -- as
- 15 persuasive as you are, you know, when you do your speaking,
- 16 have you been able to chat with some of your fellow farmers
- and ranchers Upcountry to get them to -- to --
- MR. BORGE: What, in the -- the deer -- the deer
- 19 situation?
- 20 COUNCILMEMBER COUCH: No, no. For the water
- 21 situation. Sorry.
- MR. BORGE: What was the question again?
- 23 COUNCILMEMBER COUCH: Have you been able to talk
- 24 with some of your fellow ranchers Upcountry to -- because
- 25 they're all coming in, saying that that's not the right way

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1 to go.
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- MR. BORGE: Well, you know, I -- I mean, that's
- 3 just my opinion, that's their opinion.
- 4 COUNCILMEMBER COUCH: Uh-huh.
- MR. BORGE: You know, they -- they might feel --
- 6 some of them, I know they been -- you know, some of my
- 7 friends, you know -- but that's the way I feel. I feel, eh,
- 8 it's time to pay up. I mean, you know, some of those guys,
- 9 they're not hurting, either, you know what I mean. If --
- 10 the thing is, if we don't take care of it, what then? What
- then? You gonna take money from the Parks? Parks need --
- 12 you know, I mean, somebody's gotta come up with it, I mean,
- sooner or later. What are we gonna leave the next
- qeneration 20 years from now? They gonna be right before
- here, you know. I mean, I'm for the, you know, family
- 16 subdivisions, but it says that they're gonna give them the
- 17 -- most of them have been on the list for a long, long time.
- 18 So the Water Department has grandfathered in those people to
- 19 a lower rate.
- 20 COUNCILMEMBER COUCH: Right.
- MR. BORGE: You know. But -- and then, you know,
- they were talking about leases and stuff, but there's no
- 23 guarantee on that. You know, it's a family -- yeah, it's a
- 24 family, but, you know, sometimes -- you know, family is
- family, but sometimes, you know, eh, one guy gonna say, eh,

1 you know what, I'm moving outta here, I go mainland. So

- 2 what, we gonna finance that whole --
- 3 COUNCILMEMBER COUCH: Right.
- 4 MR. BORGE: That whole thing?
- 5 COUNCILMEMBER COUCH: Okay. Thank you. Thank you
- 6 very much.
- 7 MR. BORGE: You know -- you know, that's just my
- 8 opinion. I mean, some of the guys, that's the -- that's the
- 9 way I feel. They know how I feel.
- 10 COUNCILMEMBER COUCH: Okay. Thank you.
- MR. BORGE: Thank you.
- 12 CHAIR WHITE: Any further questions, Members?
- 13 Thank you, Mr. Borge.
- MR. BORGE: Thank you, guys. Have a good day.
- 15 CHAIR WHITE: Thank you. And Mr. Skaggerberg is
- 16 the last person who is signed up to testify this morning.
- 17 If there's anyone else who would like to provide testimony
- 18 today, please let us know.
- 19 MR. SKAGGERBERG: Good morning, Chairman White --
- 20 CHAIR WHITE: Good morning.
- 21 MR. SKAGGERBERG: -- and Council Members. It's
- good to be here again. I'm testifying on behalf of the Maui
- 23 County Veterans Council. And there is a \$16,000 request in
- 24 the Budget under the Managing Director's office under
- 25 miscellaneous and other costs.

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I wanna thank you, first of all, for supporting
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- 2 the veterans over the years. We always look -- well, we
- 3 always look forward to seeing you at Memorial Day, 4th of
- 4 July, Veterans Day ceremonies. And these are very
- 5 important. The funding that is in the Budget is very
- 6 important for these matters.
- We also, of course, continue to upgrade the
- 8 Veterans Memorial Cemetery. We wanna put in World War II
- 9 and Vietnam veteran plaques up there that have been asked by
- 10 the World War II veterans, but, obviously, they don't have
- 11 the funds anymore.
- We also are expanding the Vietnam Wall in
- Washington, D.C. And Maui has been one of the leaders in
- 14 the country. (Inaudible) is really going to speak there on
- 15 Memorial Day to represent the County of Maui. She's the
- 16 poster girl. We're donating funds there.
- And a lot of these funds up 'til now has been out
- 18 of our pockets. So we would encourage you to support that
- 19 line item. And we thank you for all the other support
- 20 you've given us over the years. Any questions?
- 21 CHAIR WHITE: Thank you, Mr. Skaggerberg. Any
- 22 questions, Members? Mr. Guzman.
- 23 COUNCILMEMBER GUZMAN: Thank you, Chair. Mitch, I
- 24 think it's 18,000 instead of 16.
- MR. SKAGGERBERG: Oh. Oh, yes. That's right.

- 1 Thank you for correcting me.
- 2 COUNCILMEMBER GUZMAN: Thank you.
- 3 CHAIR WHITE: Actually, you wrote 18 on here, so
- 4 --
- 5 MR. SKAGGERBERG: Did I write 18?
- 6 CHAIR WHITE: Yes.
- 7 MR. SKAGGERBERG: Oh, okay. Yeah. I'm not
- 8 getting any younger, am I, guys?
- 9 CHAIR WHITE: Members, other questions? Thank you
- 10 very much for coming, Mr. Skaggerberg.
- MR. SKAGGERBERG: Mahalo and thank you for all
- 12 your good work in the Budget.
- 13 CHAIR WHITE: You're welcome. Is there anyone
- else who would like to provide testimony this morning?
- 15 Seeing none, we'll go back to our District Offices. Hana,
- do you have any testifiers?
- MS. LONO: The Hana Office has no one waiting to
- 18 testify, Chair.
- 19 CHAIR WHITE: Thank you. Lanai Office, do you
- 20 have any testifiers?
- 21 MS. FERNANDEZ: The Lanai Office has no one
- 22 waiting to testify.
- 23 CHAIR WHITE: Thank you. And, Molokai, do you
- have any testifiers?
- MS. ALCON: There's no one here on Molokai waiting

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1 to testify.
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- CHAIR WHITE: Thank you very much, Ladies.
- 3 Members, without objection, the Chair would like to close
- 4 public testimony.
- 5 COUNCIL MEMBERS: No objections.
- 6 ...END OF PUBLIC TESTIMONY...
- 7 CHAIR WHITE: Okay. Public testimony is closed.
- 8 Thank you, Ladies. Okay. With that, let's take a
- 9 five-minute break and then we'll get moving along. In
- 10 recess. ... (gavel) ...
- 11 RECESS: 11:05 a.m.
- 12 **RECONVENE:** 11:18 a.m.
- 13 ITEM BF-1: PROPOSED FISCAL YEAR 2015 BUDGET FOR THE COUNTY OF MAUI (CC 14-31)

14

- 15 CHAIR WHITE: ...(gavel)... Budget and Finance
- 16 Committee will reconvene. And we look forward to going
- 17 through the Personnel Services Department review. So I'll
- 18 turn -- turn the microphone over to Mr. Hiromoto. Welcome.
- 19 **DEPARTMENT OF PERSONNEL SERVICES**
- MR. HIROMOTO: Good morning, Chair. Good morning,
- 21 Members. Lance Hiromoto, Director of Personnel Services.
- 22 Normally, I don't say very much at these Budget hearings,
- 23 but, today, I think we're requesting two additional
- 24 positions for the Fiscal Year 2015 Budget, so I thought I
- 25 better -- be good to give you folks a little bit more

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1 information about our Department.
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- As you know, that we're the central personnel
- 3 agency for the County of Maui. We have 18 equivalent
- 4 personnel. We have one program in our Department. Primary
- 5 functional areas are in classification and compensation
- 6 administration, recruitment and examination, employee
- 7 training and development, labor relations, which includes
- 8 grievance handling and Collective Bargaining, equal
- 9 employment opportunity and human resource strategic support.
- 10 You have before you, again, our Fiscal Year 2015
- 11 Budget Request. It represents a 8.3 percent increase over
- 12 Fiscal Year 2014. Dollar-wise, the increase is \$126,383.
- And approximately 84,000 of that increase is in the salaries
- and wages, and that's primarily due to Collective Bargaining
- 15 pay increases and, what I had mentioned earlier, two
- 16 expansion trainee positions. The remaining \$34,000 increase
- is in operations.
- 18 Now, position classification and compensation
- 19 administration, I just wanna give you some statistics on
- 20 what's been happening in our Department in the last few
- 21 years. The number of classification audits completed over
- 22 the last several years reflect this upward trend. In Fiscal
- 23 Year 2011, there were 154 audits that we completed. In
- 24 Fiscal Year 2012, there were 230 audits, representing a 49
- 25 percent increase in -- in these audits. In Fiscal Year

1 2013, there were 283 audits that we completed, representing

- 2 an increase of 23 percent. And so far in Fiscal Year 2014,
- 3 we've completed 111 classification audits.
- 4 For recruitment and examinations, again, the
- 5 number of recruitments conducted over the last several years
- 6 reflect an upward trend. In Fiscal Year 2012, we had 92
- 7 recruitments. In Fiscal Year 2013, there were 128
- 8 recruitments. And in Fiscal Year 2014, to date, we've had
- 9 111 recruitments.
- The number of applications that were submitted for
- 11 these recruitments are for jobs with the County also
- 12 continue to climb. In Fiscal Year 2012, we had 5,505
- 13 applications that we filed and -- and screened. In Fiscal
- 14 Year 2013, we took in 6,924 applications, representing a 26
- percent increase in applications. And in Fiscal Year 2014,
- 16 to date, we've taken and screened 4,829 applications. And
- 17 this high number of applications continued to task our
- 18 resources, oftentimes requiring us to do multiple test
- 19 seatings and multiple test sites for a single recruitment.
- 20 And, also, in order to accommodate applicants who are
- 21 already in the workforce, we have continued to administer
- 22 written examinations during the early evenings.
- For employee training and development, we've had a
- 24 total of 158 training classes sponsored by Department in
- 25 2013. And year-to-date in two thousand -- Fiscal Year 2014,

1 we have sponsored 141 training classes with little over

- 2 2,000 employee participants. And while the majority of
- 3 these involve computer training, we also launched, as you
- 4 know, in 2012, our supervisor/manager trainee academy.
- 5 We've had 23 supervisors successfully complete the academy
- 6 in the first round and were recognized in a graduation
- 7 ceremony last year. Additional training courses are planned
- 8 for those supervisors who want to continue into the manager
- 9 curriculum at the academy. The second round of the
- supervisor/manager training academy began last year with
- approximately 20 supervisors, and will soon complete their
- 12 curriculum. Last year, we also started a third round of the
- supervisor/manager training academy with 20 supervisors.
- With regard to Collective Bargaining and labor
- 15 relations, Collective Bargaining Agreements were finalized
- this past year with all unions. We were -- we are, however,
- 17 starting up negotiations again with HGEA Units, Bargaining
- 18 Unit 2, 3 and 4. And these were the bargaining units that
- 19 negotiated two-year contracts which will expire next June
- 20 2015. We will also begin negotiations with a new bargaining
- 21 unit, Unit 14, represented by the HGEA and consisting of
- 22 State Law Enforcement and County Ocean Safety Officers. So
- 23 we will now have eight Collective Bargaining Agreements
- instead of seven. We've received and processed 28
- 25 grievances in Fiscal Year 2013. And year-to-date, in 2014,

we've responded to 24 grievances filed by -- filed at the

- 2 Step 3, which is the Mayor's level.
- 3 Human resource strategic support. The number of
- 4 personnel transactions had remained somewhat level the past
- 5 several years at around 3,700 personnel transactions
- 6 processed through our office. However, in fiscal year to
- 7 date, 2014, we've processed 7,483 personnel transactions.
- 8 And that's almost double increases attributed to the mass
- 9 pay change increase every -- excuse me -- every six months,
- 10 negotiated for several of our bargaining units. And since
- 11 these Collective Bargaining Agreements expire in 2017, we
- 12 anticipate processing this high number of personnel
- transactions for at least the next three years.
- 14 That's all I have. And thank you, Chair. Happy
- to answer any questions that Members may have.
- 16 CHAIR WHITE: Thank you. Members, questions?
- 17 Mr. Hokama.
- 18 VICE-CHAIR HOKAMA: Thank you for all those
- 19 comments. You -- you touched a lot of different subject
- 20 areas within your Department. And I'm sure we've got
- 21 questions for every single component. But let me just go --
- 22 before I deal with your expansion, who is gonna represent
- 23 the County as -- as an employer, as the employer in these
- 24 contract negotiations?
- MR. HIROMOTO: Represent the County of Maui?

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1 VICE-CHAIR HOKAMA: Yes.
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- MR. HIROMOTO: I would probably be representing
- 3 County of Maui.
- 4 VICE-CHAIR HOKAMA: Are you considered one of five
- 5 lead negotiators, since there's every county in the State --
- 6 is the State involved in this?
- 7 MR. HIROMOTO: That's correct. The State has an
- 8 Office of Collective Bargaining by statute. And the head of
- 9 the Office of Collective Bargaining is normally the chief
- 10 negotiator.
- 11 VICE-CHAIR HOKAMA: Well, to me, he's
- 12 unacceptable. You know, what I gotta try and budget this
- 13 year, that guy should be terminated, in my opinion. So I
- 14 got no confidence in the State negotiator looking out for
- 15 the County of Maui's interest. So I gonna be up front with
- 16 you, Mr. Hiromoto. I expect a better proposal than what we
- 17 have to deal with now, you know, if the arbitrator can make
- 18 such a decision because we had such a bad proposal, that's
- 19 irresponsible on the employer's part. And as appropriator,
- 20 I get very hard difficult time. You know, I expect a lot
- 21 more from us. And I expect us to put things on the table,
- 22 also, that we might wanna ask them for consideration instead
- 23 of just listening to their demands and their desires. What
- is the public employer's demands and desires? You don't
- 25 come and check with us. And we're told we cannot even see

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some of the -- the draft material, and, yet, we have to
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- 2 approve the contract and fund the contract. You know, this
- 3 process gotta change because, you know, the taxpayers have
- 4 to have more input in what they willing to pay before a
- 5 final decision is made.
- 6 I'll leave it and change the subject for other
- 7 Members, Chair.
- 8 CHAIR WHITE: Well, it is a very important subject
- 9 because I think -- I think many of us feel that what's
- 10 happening in the public -- in the private sector doesn't --
- isn't similar to what's happening with our increases here.
- 12 And -- and you've mentioned, on a number of occasions, that
- 13 the -- the increases that we have been funding are not
- 14 sustainable. And I think that that is the concern because
- 15 the -- the public that is being asked to increase their tax
- load in order to cover the cost of the increases is not
- 17 enjoying the same kind of economic benefit that we're
- 18 providing to County employees. And it's not to say that
- many of the employees here in the County aren't deserving.
- We've got a lot of great employees, and they work very hard.
- 21 It's just that, in the Chair's view, I think the -- these
- 22 increases are a little premature based on what I see going
- 23 on in the private sector and the -- the somewhat tentative
- situation that we're in, you know, recovering from the
- 25 recession. And we're not -- you know, we're just now

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1 getting back to where we were in 2007, in -- in revenues and
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- 2 other things, but we're still way behind in the construction
- 3 industries, we're way behind in a lot of other areas.
- And so -- I've said it before and I'll say it
- 5 again, the increases that we're -- we're having to fund, by
- 6 year four, the total amount of the -- the total cost to the
- 7 County is equal to all the taxes from all the residents and
- 8 all the businesses in all of Wailuku, all of Kahului, and
- 9 most of my district. And that's a huge sum of money. And
- 10 that tells me there's no way that we're gonna -- we're not
- 11 gonna add to our tax base a whole nother Wailuku, a whole
- 12 nother Kahului. So the taxes are gonna have to come out of
- everybody -- everybody's pockets who are paying taxes now.
- 14 So it is a concern because I think there's a lack
- 15 of connection between the economic realities and what we see
- 16 ending up as the product of the negotiations. The -- the
- 17 Chair's concern -- and I've heard the same concern from
- 18 others -- is that the Unions seem to hire very effective
- 19 negotiators. And -- and I think we need to --
- 20 UNIDENTIFIED SPEAKER: Improve our --
- 21 CHAIR WHITE: We need to -- well, we need to
- 22 provide Mr. Hiromoto, maybe, some resources to -- to get
- 23 some -- some extra economic perspective to share with
- 24 arbitrators and -- and negotiators. So --
- 25 VICE-CHAIR HOKAMA: And I think we need to help --

I would agree with you, Chairman, but we also need to help

- 2 him know that -- some of the specifics we would like at
- 3 least the County of Maui to throw on the table for, at
- 4 least, discussion and consideration.
- 5 CHAIR WHITE: Right.
- 6 VICE-CHAIR HOKAMA: You know, 'cause I have an
- 7 issue generally, in general, of how the Department and the
- 8 County of Maui is gonna deal with medical marijuana. And
- 9 look to your classifications. I mean, if they equipment
- 10 operators, they're in first responders, they're in -- I
- mean, whether you driving one, you know, 100,000-ton heavy
- duty vehicle or you're a fire fighter or police officer or
- what, I mean, this County doesn't need more exposure for
- lawsuits and liability issues. And so those are the kind of
- things I think we can help you by giving you some ideas.
- And, for me, I would like you to really try and
- deal and talk to the Unions about how we gonna deal with
- 18 comp time. So we can make sure, upon retirement, we can pay
- 19 the benefits. And I've heard Mr. Machida say that I think
- 20 they have their people take it in the year it's earned, so
- it doesn't become a value issue 10 years down the road, 20
- 22 years down the road, when they finally take the comp time,
- 23 you know.
- So sorry to get off the track, but, to me, it
- 25 eventually becomes one budgetary item, Chairman.

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                CHAIR WHITE: Well, it's -- you know, I think
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      everyone would agree that this is an issue that we've been
      dealing with as we struggle with how we're gonna fund all
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      the -- you know, all the -- the needs of the County. So,
 5
      you know, we're not -- I mean, you're the recipient of some
 6
      of the frustration, Mr. Hiromoto, but you're certainly not
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      the -- the cause of it.
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                The Chair's feeling is we need to have -- we need
      to have the ability to provide you with -- with the -- with
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10
      supporting staff to assist in the negotiations and -- and --
11
      and provide the economic arguments so that we may not be
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     providing to the degree we need to at this point. If you'd
13
      like to respond, that's fine, but if -- if not, we'll --
14
     we'll move on to other questions. Okay. Other questions,
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     Members, on -- on the Goals and Measures?
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                COUNCILMEMBER COCHRAN: Chair?
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                CHAIR WHITE: Ms. Cochran.
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                COUNCILMEMBER COCHRAN: Actually, I am kinda
     curious as to if that is taken into consideration during
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20
      these deliberations and negotiations, you know, based on
21
     economy and everything, as you're stating and Mr. Hokama.
22
      It's -- it's kind of not a good feeling when we get
     testifiers come up here and sorta look at us to blame for
23
24
     these increases because of these, you know, bargaining
25
     negotiations. I don't think the public generally
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1 understands that we are personally not at these tables, and

- 2 we are not in -- and, you know, we have Mr. Hiromoto there
- 3 in representation of us. And then -- and then the
- 4 negotiation goes through, the dollar amounts come down, and
- 5 now we gotta find the funding for it. It's \$18 million this
- 6 year. And as you're stating, no one else got nice increases
- 7 like that. And we didn't give ourselves these -- these, you
- 8 know, increases, either. So it's given, we fund it, and
- 9 it's up to us, but it's -- generally, I think the public
- doesn't understand this process. I mean, I didn't know 'til
- 11 I got here. And it's kinda not 100 percent fair, in a
- 12 sense. So I just think it's -- yeah, it's difficult,
- 13 basically. It's a challenge, yet we have to figure it out
- 14 and do it. But, unfortunately, some people are gonna -- you
- know, other things will have to be juggled and shifted and
- 16 whatever to accommodate the amounts that we're mandated to
- 17 fund. So it's -- yeah, it's frustrating at this time. So
- 18 -- but I just wanted to comment on that. And I think when
- 19 we had Mr. Machida and Mr. Young here, that was kinda my
- 20 line of questioning, like who's at that table. Because we
- 21 never -- when we ask questions, it's like, well, we're in
- deliberations, can't talk about it. We're always left in
- 23 the dark. And so we don't -- I never saw a way for us to
- 24 give recommendations or suggestions because we never know
- 25 what to recommend on.

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1 CHAIR WHITE: Well, actually -- and Mr. Hiromoto
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- 2 is unable to share information with us because we're not
- 3 part of the management group. So it's even -- we're even
- 4 more distant than -- than, I think, we all thought we were.
- 5 But we are the ones that are responsible for finding the
- 6 funding. I think the Chair's frustration is that, in all
- 7 the negotiations that take place in the private sector, if
- 8 you want more on the wage line during an economic -- you
- 9 know, economic challenge, if you want more on the wage line,
- 10 you're gonna have to take something off of retirement or
- 11 something off of -- you're gonna have to pay more of your
- 12 health care on your own, you -- everything is on the table
- 13 at the same time. It doesn't seem to be that way with --
- 14 with these -- these negotiations. Over time, in
- negotiations with the ILWU, if you want more money, you lose
- 16 -- you lose holidays, you lose other things, if we don't
- 17 have increasing revenues. So it is a bit frustrating to see
- 18 that we just simply have these increases even though we all
- 19 know that the -- the access to revenues is not easy. So
- 20 it's -- it's a -- it's a frustrating situation to be in.
- 21 Ms. Baisa.
- 22 COUNCILMEMBER BAISA: Thank you very much. I
- 23 wanna weigh in, too. You know, I totally understand where
- 24 Member Hokama is coming from. And it's frustrating for us.
- 25 You know, we sat here through a public hearing last night,

and there were some people that were really upset and said,

- 2 you know, how can you guys keep raising these taxes and
- 3 raising these taxes, and you gotta cut the cost of
- 4 government. And, yet, you know, when we're hit with
- 5 something like \$18 million in raises at one time, somebody's
- 6 gonna have to give, somewhere it gives. And if you take
- 7 services, they don't like that, either, because they don't
- 8 want you to cut services. They want more services. But --
- 9 so the logical place is we go to tax -- we go to taxes.
- 10 Where else does the County go? So a lot of this is, you
- 11 know -- and -- and we can vent our frustration forever, but,
- 12 for me, you know, I'm getting real tired of dealing with
- 13 people saying, "Well, that's the law." I'm getting more to
- 14 the point of saying, "We gotta change the law."
- 15 CHAIR WHITE: Yeah.
- 16 COUNCILMEMBER BAISA: And how we do that is where
- I wanna put my energy, because it's not working. And as
- things get tighter and tighter, and, in my opinion, out of
- 19 control, we gotta look at the laws that -- that establish
- this situation, we gotta change 'em. You know, I'd like to
- 21 go to the Capitol and -- and rattle their cage. And, you
- 22 know, when we get together, we can do it.
- 23 CHAIR WHITE: Well, I think this is -- this, to
- 24 me, is something that the Hawaii State Association of
- 25 Counties should have at the -- the top of its priority list

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1 because the economic impact, because it makes the County
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- 2 look insensitive to what's going on in the rest of the
- 3 community. And when you see the level of some of the
- 4 increases that I've shared with you, we have people in
- 5 certain departments that are going to see increases of
- 6 between 18,000 and \$23,000 each this year. I don't know how
- 7 to explain that to somebody who's not gotten an increase in,
- 8 you know, three or four years. So, you know, I understand
- 9 that we need to continue to -- to move the needle, but we've
- 10 got to do it with a -- an eye on what's going on in the rest
- 11 of the community.
- 12 COUNCILMEMBER BAISA: Yeah. So, anyway, that --
- 13 that's -- that's -- you were asking about the Goals. Did
- 14 you want to -- us to talk about the Goals?
- 15 CHAIR WHITE: If you have questions --
- 16 COUNCILMEMBER BAISA: Yeah, I do.
- 17 CHAIR WHITE: -- for Mr. Hiromoto.
- 18 COUNCILMEMBER BAISA: I do. I think it's
- 19 something we should talk about. I'm looking at the Goals on
- 20 Page 504. And like Goal Number 1, which is increase the
- 21 annual percent of positions allocated to proper existing
- 22 classes within 60 days from this -- date of Request for
- Positive Action Form is received. And we're anticipating 80
- 24 percent, which looks really good. But every year, when we
- 25 meet with the departments, we hear the same thing, about how

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long it takes to get an employee aboard. And I don't know
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- 2 how do we deal with it except that I'm happy to see that
- 3 you're talking about expanded positions. And I'm wondering
- 4 if this might have any -- can we tie those together?
- 5 MR. HIROMOTO: Chair. Yeah, I think it would be a
- 6 direct impact. I don't think the first couple years are
- 7 gonna be really big differences because what we have
- 8 requested is trainee positions. However, I think, you know,
- 9 in a couple years, it should have a lot of impact on that.
- 10 What we've noticed in the past several years is that we've
- 11 never changed our -- our goal percentage-wise and -- you
- 12 know. And that's because we -- we've been able to maintain
- that goal with our current staffing. Yeah, hopefully, with
- 14 additional staffing, we can bring that number up, bring that
- 15 goal up.
- But one thing about class -- things like
- 17 classification, we have lot of work that have either
- 18 statutory or Collective Bargaining type deadlines. And,
- again, we have to allocate resources, personnel to those
- 20 issues that have statutory and Collective Bargaining type
- 21 deadlines. So things that get pushed on the side because we
- 22 cannot allocate resources would be something like this,
- 23 would be classifications. But, yeah, to answer your
- 24 question, additional personnel should help that.
- 25 COUNCILMEMBER BAISA: Well, I think it's very

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1 important because so much hinges on people being able to,
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- 2 you know, provide the services that they want to and spend
- 3 the money that we allocate. 'Cause then they come and we
- 4 ask them, "Well, why didn't you spend your money? Oh.
- 5 Well, we couldn't get all of the paperwork together to get
- 6 the person in the position." And so, you know, it piles up.
- 7 And it's just a -- it's like a cycle that we get caught up
- 8 in. And I've been hearing this now, this is my fifth Budget
- 9 round, and still hear it, you know, same thing. So -- I
- 10 remember the first year I was here asking your predecessor,
- "Do you need help? Do you want positions?" And she told me
- 12 no. And I never quite got over it because, you know, if you
- have a problem, lotta times it's you need more people to
- 14 help. And you gotta train them and get them in there, and
- 15 then it makes a big difference. So I'm happy to see you
- 16 asking for the manpower. We don't like adding positions,
- 17 but, you know, if we have to do it, we have to do it. Thank
- 18 you, Chair.
- 19 CHAIR WHITE: Any other questions, Members?
- 20 Mr. Couch.
- 21 COUNCILMEMBER COUCH: Thank you, Mr. Chair. And,
- 22 yeah, what -- what they all said. And, also, to reiterate
- 23 what Chair Baisa said, is that it's good that you're asking
- for those positions, but let's hope that works because I'm
- 25 -- I'm super frustrated at the -- the -- the process it's

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1 taking to get the Enforcement Officers for Planning
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- 2 Department for the short-term rentals. It's -- it's crazy.
- 3 And they're saying that, you know, they -- they got the
- 4 list, they hire -- they offered one, they got the one
- 5 position, then the other person that they offered, they
- 6 turned it down, and the other three or four that were left
- 7 on the list were not acceptable via interviews, and they
- 8 have to wait so long before the list expires before they can
- 9 do it again. Now, I don't know if that's their
- 10 understanding of the process or if that is the process, but
- 11 it's frustrating. It's been two -- almost two years, Chair
- Baisa, that we passed that bill? And part of it was to hire
- 13 two new enforcement officers. And here yet, two years
- later, we just -- just got one. So you might feel that I'm
- a little frustrated with the process. I am. Hopefully,
- these positions will help. So I don't know.
- You know, I know some of it is the process and
- maybe we need to have the process changed, too. Because to
- 19 hire -- you know, to put out an ad for somebody, and
- 20 somebody responds to the ad, and -- and, six months later,
- 21 you offer 'em a job, if they're any good, they're already at
- 22 another company. So what does that leave, you know? I
- 23 don't know. Frustrated.
- 24 CHAIR WHITE: Mr. Hiromoto.
- 25 MR. HIROMOTO: I know we've -- asking for

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1 expansion positions. We've also done internal looks at our
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- 2 processes. We've implemented several processes, I think,
- 3 utilizing technology for -- for example, for online --
- 4 online applications that -- that just go right into our
- 5 recruitment process. And then if you're selected, it goes
- 6 right into our employee database, and we don't need to, you
- 7 know, re -- reenter data, things like that. We've also
- 8 done, just recently -- I think before, when I came before
- 9 you folks, I -- I mentioned that a lot of our things,
- 10 especially in recruitment, it's a balancing act. We can cut
- 11 the -- cut the time down, but we did not wanna do that
- 12 because of the investment and the -- for example, the
- advertisement that we put in the newspaper, and our efforts
- 14 to advertise the position. For example, we'd advertise it
- 15 for 17 days, we could cut that down a little bit. That,
- 16 again, may affect the number of applicants we receive.
- We've also implemented some changes in our screening process
- 18 for the -- for applications. Before, we were a lot more
- 19 accommodating. Now, if you don't turn in your driver's
- 20 license and the -- and the recruitment requires a driver's
- 21 license, your application is gonna be automatically denied.
- 22 Before, we'd send the applicant reminder -- at least two
- 23 more reminders, giving them at least three weeks to turn in
- 24 their -- their documents, but we're not gonna do that
- 25 anymore. I've informed the Civil Service Commission that

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1 they may -- that may result in more appeals for them, but
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- 2 they were agree -- in agreement with doing things like that,
- 3 that would streamline the process. So we are working on it
- 4 internally, also. And we're all constantly looking at our
- 5 operations and processes and seeing whether we can
- 6 streamline it and, you know, the -- the effects of what we
- 7 wanna implement. Thank you.
- 8 COUNCILMEMBER COUCH: Thank you, Chair.
- 9 CHAIR WHITE: Mr. Hokama.
- 10 VICE-CHAIR HOKAMA: Thank -- thank you, Chairman.
- 11 And thank you for explaining your internal attempts to
- 12 improve it, 'cause I -- I -- I can agree and support what
- you put forth to the Commission.
- MR. HIROMOTO: Thank you.
- VICE-CHAIR HOKAMA: I mean, if that's the way they
- 16 are as an applicant, I can tell you, we don't want 'em as an
- 17 employee.
- MR. HIROMOTO: That's the first test.
- 19 VICE-CHAIR HOKAMA: Well, on the -- if I -- if I
- 20 may speak on the two expansions, please, Chairman.
- 21 CHAIR WHITE: Sure.
- VICE-CHAIR HOKAMA: You used the term trainee. So
- 23 what kind of level are they actually coming? Like they have
- 24 no experience in human resources or employee management at
- 25 all, they're just book smart and good on paper from a school

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1 or university?
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- MR. HIROMOTO: That's correct. We've attempted to
- 3 recruit at higher levels, and it's not very successful. So
- 4 the trainee level is an SR-16 level, entry level for the
- 5 professional series. It just requires a college degree.
- 6 And I -- I don't have the --
- 7 VICE-CHAIR HOKAMA: Any certain field?
- MR. HIROMOTO: Yes, it does. I don't know --
- 9 VICE-CHAIR HOKAMA: (Inaudible).
- MR. HIROMOTO: -- what it is offhand.
- 11 VICE-CHAIR HOKAMA: A minor in business
- 12 administration or something?
- MR. HIROMOTO: Correct.
- 14 VICE-CHAIR HOKAMA: Uh-huh.
- MR. HIROMOTO: It'll probably have management,
- 16 public administration, maybe even political science, that
- 17 type of thing.
- 18 VICE-CHAIR HOKAMA: And then, eventually -- I
- don't know how long the trainee, your -- your program is,
- 20 but, eventually, the person becomes a Human Resource
- 21 Specialist, what, II, or something?
- 22 MR. HIROMOTO: It'll -- the Human Resource
- 23 Specialist is a career ladder series, so I think we -- we --
- 24 it goes up to a IV.
- 25 VICE-CHAIR HOKAMA: Would go to I -- from a

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1 trainee, they would move into a I?
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- 2 MR. HIROMOTO: Correct.
- 3 VICE-CHAIR HOKAMA: Specialist I?
- 4 MR. HIROMOTO: That is correct. We don't
- 5 anticipate keeping people at the trainee level for --
- 6 VICE-CHAIR HOKAMA: So how long is this trainee --
- 7 MR. HIROMOTO: Trainee is, most likely, six
- 8 months.
- 9 VICE-CHAIR HOKAMA: Six months. And is that gonna
- 10 be considered the probationary period?
- MR. HIROMOTO: That's correct.
- 12 VICE-CHAIR HOKAMA: So with that, though, you're
- asking us for overtime for a Equipment Operator -- I guess
- 14 for Equipment Operator Trainee. Can you give us some
- 15 comment about this and how it relates to the Training
- 16 Program?
- 17 MR. HIROMOTO: It does not relate to the expansion
- 18 positions. The request for additional funds or transfer of
- 19 funds to the -- to the professional -- Professional Services
- 20 Account, I believe, is for the Equipment Operator III
- 21 Training Program that is carried out through our Department;
- 22 however, Department of Public Works is the Department that
- 23 provides the trainers for that program.
- VICE-CHAIR HOKAMA: So this would be eventually
- 25 just one book transfer.

- 1 MR. HIROMOTO: That's correct.
- 2 VICE-CHAIR HOKAMA: That Mr. Baz and Finance gotta
- 3 take care.
- 4 MR. HIROMOTO: That's correct. The Department of
- 5 Public Works Highways Division sends a demand to us after
- 6 the Training Program. I understand that it has historically
- 7 been in our Department because the participants of that
- 8 Training Program are from all -- all departments, not just
- 9 Public Works.
- 10 VICE-CHAIR HOKAMA: Okay. Okay. Thank you for
- 11 making that clearer, 'cause I thought part of that overtime
- was to help your Training Program. So that's why I asked
- 13 you that question, Director. So thank you for the
- 14 clarification. And then -- I guess, yeah, we did move. So
- 15 how does Risk Management now work and communicate with you
- 16 guys to -- to make sure that some of the concerns from
- 17 Employee Risk Management is pretty uniform and done
- 18 accordingly for all departments? Does it just come direct
- 19 from Corporation Counsel Risk Management, or is this a
- 20 cooperative thing with Personnel Services?
- 21 MR. HIROMOTO: I'm not familiar with any, I guess,
- long-term relationship with Risk Management.
- VICE-CHAIR HOKAMA: So like safety measures and
- 24 all that -- I'm sorry, Chairman.
- 25 CHAIR WHITE: No. No problem. We just have to

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1 take a five-minute recess. ... (gavel)...
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- 2 RECESS: 11:51 a.m.
- 3 **RECONVENE: 11:55 a.m.**
- 4 CHAIR WHITE: ... (gavel)... The Budget and Finance
- 5 Committee will come to order once again. Members, before we
- 6 move on, the Staff would like to know if any of you wish to
- 7 have any of the departments recalled this afternoon for
- 8 clarification before you finalize your budgets?
- 9 COUNCILMEMBER BAISA: No, Chair.
- 10 COUNCILMEMBER COCHRAN: No.
- 11 CHAIR WHITE: Okay, we're good. So let's
- 12 move on. I'm sorry. I -- I had -- I interrupted you at
- 13 mid-thought.
- 14 VICE-CHAIR HOKAMA: No, no, no, Chairman. I -- I
- 15 appreciate the -- the Chair taking care of the Committee's
- 16 requirements. So thank you for that, Chairman. Back to my
- 17 -- my subject that I was just concerned about is, you know,
- 18 we deal with a lot of issues that stem -- that could be -- I
- 19 would feel could be just through good risk management
- 20 policies and procedures, Director. And, you know,
- 21 unfortunately, risk management is just like one of those, in
- 22 the past, like a stepchild. It's been rotated through
- 23 different departments, Finance, Personnel, now it's in Corp.
- 24 Counsel. And we had different philosophies and approach to
- 25 risk management, but I would like us to see -- and it's been

1 working. I think Ms. Baisa was with me when we had so many

- 2 claims, and then, through the years, you know, the
- 3 departments have done a good job and we've whittled down the
- 4 amount of claims. But part of risk management, for me, is
- 5 why would we keep putting back the same County employee in
- 6 the same job to get one other same work comp issue? And
- 7 sometime it's less than 12 months and we get the same claim,
- 8 you know. So, for me, it's -- we gotta change something
- 9 we're doing. So either put 'em in a different position that
- 10 takes away that comp -- work comp issue or give 'em the
- 11 appropriate safety -- I mean, whatever it is. You know, for
- me, it's money we gotta spend that takes away from services
- that we would rather see those financial resources go to,
- 14 Director. So I'm just asking if there's some need from us
- 15 to assist your Department through -- with Corporation
- 16 Counsel's cooperation of how we can improve the risk
- 17 management component and continue to reduce claims and
- 18 filings regarding work comp.
- 19 MR. HIROMOTO: Councilmember Hokama, I think we
- 20 can -- we'll work with Corp. Counsel and Risk Management on
- 21 that. I think one of the important things that we need to,
- 22 I guess, refine is the -- maybe the Return to Duty Program.
- 23 I know that's been languishing for a while, but that's
- 24 something that we can take a look at. And -- but that's
- 25 always -- but that's in Risk Management, but --

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1 VICE-CHAIR HOKAMA: Right.
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- MR. HIROMOTO: I understand that it does deal with
- 3 employee, employee relations, union relations. So we'll
- 4 work with them on that.
- 5 VICE-CHAIR HOKAMA: Yeah. And then, unless -- and
- 6 I'll be happy to relinquish the floor, Chairman. One area
- 7 that I'm concerned about is the categories of the medium to
- 8 heavy physical and weight components in the job. So it's --
- 9 whether it be pipe fitters, what not, that's dealing with
- 10 heavy things or big things. 'Cause I have looked at the
- 11 response from Water Department regarding the values of
- 12 claims, work comp. And part of the analysis, as I
- understand, is the type of classified work they're doing.
- 14 And I understand that, you know, hey, they dealing with big
- 15 equipment, big tools, big -- I mean, you know, I can
- 16 understand some of -- I think if we improve our Personnel
- 17 Policies and the Risk Management Policies, hopefully, we can
- 18 -- I would like to see us reduce that because a lot of that
- 19 is continuing term claims. You know, we might have to pay a
- 20 permanent disability through his -- the whole retirement and
- 21 wants to be the County's -- you know, those things concern
- 22 me 'cause that's long-term payouts for us that, you know,
- 23 they deserve through agreement. So I'm just trying to find
- 24 ways of how we can bring efficiency to various components so
- 25 what money we do have, we put it where we really need it.

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1 Thank you --
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- MR. HIROMOTO: Okay. We'll --
- 3 VICE-CHAIR HOKAMA: -- Chair.
- 4 MR. HIROMOTO: We'll work with Corp. Counsel on
- 5 that.
- 6 VICE-CHAIR HOKAMA: But, currently, you don't know
- 7 of any departmental-wide type policy that addresses all of
- 8 this yet? Or are you aware -- 'cause it would disturb me if
- 9 every Department has their own thing 'cause then we don't
- 10 have consistency, and then people like Mr. Ueoka and his
- 11 boss is gonna have to deal with, what, 10 departmental
- 12 policies and 10 interpretations. I -- I prefer not to go
- down that road. Thank you, Chairman.
- 14 CHAIR WHITE: Other questions, Members?
- 15 COUNCILMEMBER COCHRAN: Chair?
- 16 CHAIR WHITE: Ms. Cochran.
- 17 COUNCILMEMBER COCHRAN: On Page 505, Goal 3,
- Number 2, "Maintain the rate of employees leaving County
- 19 employment within five years from date of hire." Is that in
- 20 reference to the pension, you know, the pension date they
- 21 can collect after serving so many years, X amount of years,
- 22 but that's recently changed for new hires to 10? Is that
- 23 what that number is in reference to?
- MR. HIROMOTO: No, that has nothing to do with
- 25 that. It's not --

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1
                COUNCILMEMBER COCHRAN: Oh, okay.
 2
                MR. HIROMOTO: -- related.
                COUNCILMEMBER COCHRAN: What -- so, basically,
 3
 4
      what is this saying, then?
 5
                MR. HIROMOTO: We're just saying that -- that's
 6
      just a marker, a number of employees that leave County
 7
      employment within five years of being hired.
 8
      reflection of job satisfaction, for example. And we can
 9
      address that through career ladder opportunities, training
10
      programs, things like that, to keep employees here with the
11
      County, good employees.
12
                COUNCILMEMBER COCHRAN: Okay. Okay. Thank you.
13
                CHAIR WHITE: Okay. Mr. Couch, did you have your
14
      hand up? Okay. You -- I -- I think you were cleaning your
15
      glasses or something. I couldn't tell whether your hand was
16
      up.
17
                Mr. Hiromoto, one of the questions I had was, when
      you go into negotiations -- you mentioned that you've got
18
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you go into negotiations -- you mentioned that you've got
deadlines that are provided by Collective Bargaining and
statutorial [sic] deadlines -- have you either submitted a
request to Legislature or to your negotiating group to
change those deadlines? Or have you -- have you, during
negotiations, requested of the Unions to ease up on some of
the deadlines to provide a little more flexibility in your
operations?

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MR. HIROMOTO: Chair, the deadlines that I -- that
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- 2 I had mentioned were in relation to how fast we can get
- 3 classifications done. And I mentioned that there are other
- 4 types of work that we are assigned that have deadlines. And
- 5 I had -- in my mind, I was specifically thinking of
- 6 grievances. So, yes, if it was with regard to grievances,
- 7 we have a timeline when we have to respond to the Union for
- 8 information -- with information and filing with a decision.
- 9 And, yes, we have approached the Union many times to extend
- 10 the deadline. The Union's on -- on their side, have been
- 11 flexible, have been giving us extensions. So -- but we
- 12 still need to ask. And they still can deny. But that's the
- 13 type of deadlines that I was speaking of.
- 14 CHAIR WHITE: Right. But what my question was, in
- 15 negotiations, have you asked for a relaxation of those
- deadlines so you don't have to ask for extensions, you just
- have a little more time to deal with it? My concern is
- that, as you can probably tell, I'm not terribly excited
- 19 about adding personnel, if we can change processes to
- 20 accommodate the needs of the -- of the various departments.
- MR. HIROMOTO: Yes, we have requested, put on the
- 22 table. And, frankly, when -- at the end of the day, the --
- 23 the most important thing that comes out is wages. So a lot
- of these things that are processed or operational type of
- 25 issues get eliminated early on in negotiations.

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1 CHAIR WHITE: Yeah, but they also add cost.
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- MR. HIROMOTO: That's correct.
- 3 CHAIR WHITE: Yeah. So the other question I had
- 4 for you was, I see that -- you know, you had mentioned that
- 5 you were having trouble fulfilling reclassification requests
- 6 and so forth on a timely basis. At least that's what we've
- 7 been hearing. And so my question is, at what point do you
- 8 start responding by utilizing overtime as opposed to
- 9 bringing on new positions?
- 10 MR. HIROMOTO: We have utilized overtime. And
- 11 I've encouraged our specialists to take overtime, come in on
- the weekends and do things, recruitment screening
- 13 applications and doing classifications. So we have utilized
- 14 that. I don't have a specific timeline of when I would ask
- 15 the specialists to come in and on overtime to do it. I
- 16 guess it's a case-by-case basis.
- 17 CHAIR WHITE: Okay. Because I note that you've
- only spent about twenty -- \$2,700 in overtime on a staffing
- 19 budget last year of over a million -- almost a million-one.
- 20 So it's a very, very small percentage. So the Chair's
- 21 feeling is that it would be -- it would be more suggestive
- 22 that we needed additional staffing had there been more of a
- use of overtime in order to keep up with the demands of the
- 24 -- of the -- of the departments.
- 25 MR. HIROMOTO: Okay. I think a lot of our -- we

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1
      -- well, some of our work needs to be done during the week,
 2
      especially our classification. The classification process
 3
      is akin to an audit. We do oftentimes have to speak to the
 4
      supervisor, an incumbent, maybe, of the position, if there
 5
      is an incumbent. Our specialists also go to the work site
 6
      and observe the -- the work that needs to be done. So,
 7
      yeah, we could use -- we could utilize more of overtime, but
 8
      it does sometimes require it be done during the week.
 9
                                   I understand that, but I'm --
                CHAIR WHITE: No.
10
      I'm sure there's -- there's paperwork that can be done on
11
      the -- you know, either after -- after hours or on the
12
      weekends. So I -- I just think if -- if we're getting
13
      complaints from various departments that things are not
      getting done on a timely basis, I would like to think that
14
15
      you would respond by putting some deadlines on getting the
16
     classifications done even if it requires using overtime, so
17
      that we keep the departments moving along with their --
     their requirements as well. Just -- it's just a thought.
18
19
                Members, are you ready to go through the Details?
20
                COUNCIL MEMBERS: Yes.
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- 21 CHAIR WHITE: Please, let's start on -- well, they
- 22 start on Page 13-3. And I think we've already discussed in
- 23 detail the two added positions. Do you have any questions
- on other items on the two employment pages? Okay. And
- 25 we've already discussed the -- the premium pay. Their

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1 expense year-to-date is $2,700, and they're requesting
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- 2 \$15,566 for next year. And the Chair's perspective is that
- 3 we may want to increase that instead of adding the two
- 4 positions at this time, and -- and revisit that later. But
- 5 -- any questions on -- on premium pay or the following
- 6 pages? Mr. Hokama.
- 7 VICE-CHAIR HOKAMA: Just -- just to go back. I
- 8 think your response to an earlier question, Director, was
- 9 that the overtime request is to help pay for the Public
- Works employee that does the training? Was that correct?
- 11 Was that a misunderstanding on my part?
- MR. HIROMOTO: I think that was a
- 13 misunderstanding. Are we --
- 14 VICE-CHAIR HOKAMA: I'm looking on Page 13-6,
- Director, in the middle, under Professional Services, 21,000
- 16 to cover trainers overtime.
- MR. HIROMOTO: Okay. That -- that is the
- 18 Equipment Operator III Training Program that we did speak
- 19 about that Public Works --
- 20 VICE-CHAIR HOKAMA: Right.
- MR. HIROMOTO: -- conducts for us.
- 22 VICE-CHAIR HOKAMA: Okay.
- 23 MR. HIROMOTO: It is overtime for the Department
- 24 of Public Works because the Equipment Operator III Training
- 25 Program is held on Saturdays for, I believe, 12 weeks. And

1 the rater -- the trainers, which I believe number maybe five

- 2 to six trainers, are performing that work on overtime. The
- 3 people that participate in it, however, are -- are
- 4 volunteers. So the overtime --
- 5 VICE-CHAIR HOKAMA: So when you say volunteers,
- 6 they're not getting paid?
- 7 MR. HIROMOTO: Correct.
- 8 VICE-CHAIR HOKAMA: For a County -- wait. They're
- 9 already employees?
- MR. HIROMOTO: Correct.
- 11 VICE-CHAIR HOKAMA: Okay. So this is part of what
- the contract has already agreed to with us as the employer?
- MR. HIROMOTO: We've entered into agreements with
- 14 the UPW to allow these employees that participate in the
- 15 Equipment Operator III Training Program, as participants, do
- 16 it on voluntary basis.
- 17 VICE-CHAIR HOKAMA: Okay. Okay. So I notice
- we've also reduced like, you know, your personnel
- 19 administration overtime. So none of your people are
- 20 involved in this overtime training activity with Public
- 21 Works? Or you -- you're still using your personnel, also?
- MR. HIROMOTO: No, we don't have our personnel
- 23 doing this.
- 24 VICE-CHAIR HOKAMA: Okay. Okay. So the reduction
- is not an issue for you, then, under -- for your premium pay

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or your overtime pay needs?
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- MR. HIROMOTO: No.
- 3 VICE-CHAIR HOKAMA: Okay. Thank you.
- 4 CHAIR WHITE: Just for clarification, are the
- 5 trainers County employees?
- MR. HIROMOTO: The trainers are County employees,
- 7 and that's why --
- 8 CHAIR WHITE: From various departments or from --
- 9 MR. HIROMOTO: No. The -- the trainers are from
- 10 the Department of Public Works. And so they -- that's why
- 11 the overtime, necessity for -- for overtime.
- 12 CHAIR WHITE: Of course, there may be demands on
- their time that we're not aware of, but they could certainly
- 14 be scheduled to do work on whatever the training day is,
- 15 correct?
- MR. HIROMOTO: They -- they possibly could. I
- 17 don't -- I don't know what the Public Works schedule is, but
- we may not have them standing up to do the training on the
- 19 weekends.
- CHAIR WHITE: How is that handled now, since it
- 21 doesn't appear that they're being paid? The request is to
- 22 cover the overtime, correct?
- MR. HIROMOTO: The request is -- the increase is
- 24 because we've held it at 15,000 for many years. I cannot
- even remember when it was less than that. However, the past

1 several years, the Department of Public Works has forwarded

- 2 a demand to us for the transfer of funds well exceeding
- 3 15,000. So we've adjusted accordingly. And that's all
- 4 because of overtime. They've also included, I think, some
- 5 machine time, equipment time. But the majority of that is
- 6 the overtime for their personnel.
- 7 CHAIR WHITE: Have you evaluated having trainers
- 8 from outside instead of using Public Works trainers?
- 9 MR. HIROMOTO: I believe at one time we did, but
- 10 that was a long time ago. So we did not -- not recently.
- 11 CHAIR WHITE: What is -- well --
- MR. HIROMOTO: I would, also, Chair, suspect that
- 13 Public Works would not want its equipment being used by a
- 14 private contractor. So we would then be faced with the
- private contractor putting up his -- you know, the company's
- 16 equipment to conduct the training.
- 17 CHAIR WHITE: So what is the total cost? You're
- asking for just the overtime. Is -- the \$206,000 that was
- 19 utilized or budgeted for this year, was that all for
- 20 training, or what -- what else is in that category?
- 21 MR. HIROMOTO: The 6132 Professional Services
- 22 includes our other training programs such as the -- the
- 23 Supervisor/Manager Training Program, the Computer Training
- 24 Program. It also includes our Employee Assistance Program
- 25 through WorkLife Hawaii.

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1 CHAIR WHITE: How much is that?
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- MR. HIROMOTO: Those are the big ones.
- 3 CHAIR WHITE: How much is the Employee Assistance
- 4 Program?
- 5 MR. HIROMOTO: I believe it's about 56,000.
- 6 CHAIR WHITE: Okay. What is the total of the
- 7 training cost? You mentioned that it was 15,000 for
- 8 overtime previously, and now we're adding 21. So does the
- 9 36,000 equate to the total cost of the training?
- 10 MR. HIROMOTO: I believe so.
- 11 CHAIR WHITE: And how many days of training does
- 12 that represent?
- MR. HIROMOTO: I believe it's 12 Saturdays.
- 14 CHAIR WHITE: Okay. So once a month?
- 15 MR. HIROMOTO: Yes. No. It's four times every --
- 16 every Saturday for three or four months.
- 17 CHAIR WHITE: Okay. So it's 12 to 16 times?
- MR. HIROMOTO: Correct.
- 19 CHAIR WHITE: Okay. Okay. And the -- you're
- 20 reducing the advertising by \$20,000. So far, you've used
- 21 about 20. So that 30 looks like it's appropriate.
- 22 MR. HIROMOTO: Correct, Chair. And, also, as I
- 23 mentioned earlier, in my introduction, we are getting a
- 24 significant number of applications, applicants for jobs.
- 25 CHAIR WHITE: Okay. Mr. Guzman, do you have any

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1 questions for Department?
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- 2 COUNCILMEMBER GUZMAN: Not at this time, Chair.
- 3 CHAIR WHITE: Okay. Members, other questions?
- VICE-CHAIR HOKAMA: Oh, just -- just one -- one
- 5 quick one, if the Director knows, Chairman. From
- 6 (inaudible), we -- we got a access pension cost
- 7 communication where the County had to pay additional monies.
- 8 And my understanding is this is from the revised law
- 9 regarding HRS Chapter 88. So would you know if this
- 10 additional payout, the bill we got -- and this year it's
- small, 28,000 -- is that from employers that just came to
- 12 the County and most of this concern is from previous
- employers? Because the law states the last employer now
- 14 gotta pay the bill. And so I'm just curious. Is this just
- within our own, you know, it came up through the ranks and
- whatnot, or is this all other employees and people that we
- hired and now we have to pay all this excess pension cost?
- MR. HIROMOTO: I don't know. I don't know about
- 19 that. I'm not familiar with that.
- 20 VICE-CHAIR HOKAMA: Mr. Baz, would you be
- 21 knowledgeable about --
- MR. BAZ: Yeah.
- VICE-CHAIR HOKAMA: -- this?
- 24 MR. BAZ: Mr. Chair, Member Hokama, we did receive
- 25 the invoice. I did look at it yesterday. There was a name

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1 attached to that one payment of 28,000. I have --
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- 2 VICE-CHAIR HOKAMA: That's only for one employee?
- MR. BAZ: That's correct, it was one employee. I
- 4 have not evaluated if that employee was a long-term employee
- 5 or not. I did, just this morning, kind of looking back. It
- 6 has been on the books for at least the last couple years
- 7 before retirement.
- 8 VICE-CHAIR HOKAMA: Okay. Chairman, maybe another
- 9 question.
- 10 CHAIR WHITE: Go ahead.
- 11 VICE-CHAIR HOKAMA: I just would like to know if,
- 12 since we got the key people here, Mr. Baz, Mr. -- has -- has
- your Departments already viewed how we wanna address the
- 14 Federal Cadillac tax which is gonna impose, come December
- 15 31st, 2017, 40 percent excise tax on our fully-insured and
- 16 self-insured health plans, unless we get a differential and
- 17 some -- or -- or some type of exemption. So is there
- something that you folks are already doing to minimize the
- 19 negative financial impact to this County if -- when this
- 20 Federal law goes into effect?
- 21 MR. HIROMOTO: Member Hokama, I -- I don't think
- 22 we've discussed that with -- with the Administration yet.
- VICE-CHAIR HOKAMA: Okay. Mr. Baz, do you have
- anything you could share with us at this time?
- 25 MR. BAZ: Chair, when Mr. Young was here

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1 yesterday, I did ask him specifically about that question,
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- 2 about the Cadillac tax, because it does impact the County
- 3 and the State in general. The plans that are a part of our
- 4 EUTF system are considered Cadillac plans, that they are
- 5 better than the typical whatever the Federal requirement is.
- 6 The impact that he has expressed would be --
- 7 VICE-CHAIR HOKAMA: (Inaudible) that we have a
- 8 better retirement plan than the Feds.
- 9 MR. BAZ: I think the Feds exempted themselves,
- 10 but I'm not sure about that.
- 11 VICE-CHAIR HOKAMA: I'm sure.
- MR. BAZ: Anyway, so the -- the penalty,
- 13 the fine that we would have to pay for those Cadillac plans
- 14 systemwide would be about \$8 million out of a little over
- 15 \$400 million worth of total annual payment. So it is 8
- 16 million, but it's not significant, you know, in that matter.
- I mean, 8 million's 8 million. And, definitely, it's hard
- to say 8 million is not significant. But out of
- 19 400-and-something million, it's a very, very small
- 20 percentage. But it still does impact us.
- VICE-CHAIR HOKAMA: Yeah. So --
- 22 MR. BAZ: Have we done anything about it?
- VICE-CHAIR HOKAMA: No. And -- well, if -- if
- you're working on it, I am happy because we got time. I
- would like to minimize it. Hopefully, we pay zero, you

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1 know, if we can make the plan --
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- MR. BAZ: I suppose if we could negotiate with the
- 3 Unions to provide a lower benefit plan as part of the Union
- 4 negotiations, then -- or -- or -- and I don't know how that
- 5 works. Maybe Member Hokama --
- 6 VICE-CHAIR HOKAMA: Yeah. Well, I would just
- 7 appreciate that there's some discussion, yeah. And I'm sure
- 8 the Unions need to be involved. And I think consultation is
- 9 really good. But I think we have some time. And I would
- 10 hate for us to be whacked at 40 percent.
- MR. BAZ: Right. Yeah. I'm not sure the 40
- 12 percent. It might be the 40 percent of the difference, I
- 13 think, of the -- the plan.
- 14 VICE-CHAIR HOKAMA: Yeah. Well, that stuck out
- 15 big in my brain.
- MR. BAZ: Yeah.
- 17 VICE-CHAIR HOKAMA: A 40 percent excise tax on
- 18 those.
- MR. BAZ: We can work with -- the EUTF Board, I
- 20 guess, would have control over that situation, because we
- 21 are a part of the State EUTF system. So --
- VICE-CHAIR HOKAMA: Okay. Thank you, Directors.
- CHAIR WHITE: That's a pretty scary --
- 24 VICE-CHAIR HOKAMA: Yes --
- 25 CHAIR WHITE: -- thought.

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1 VICE-CHAIR HOKAMA: -- it is, Chairman.
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- 2 CHAIR WHITE: Another question. On Professional
- 3 Services, you have \$25,000 of continuation request. My
- 4 concern is that, at this point, you still have a remaining
- 5 balance of 74,000 with three months left to go, and you're
- 6 asking for a total of another 50,000 on top of -- or 45,000
- 7 on top of the 206,000 for this year.
- MR. HIROMOTO: Chair, a lot of our -- I know our
- 9 EAP and our Computer Training Program are billed -- I don't
- 10 know if it's monthly or quarterly. So those will reduce
- 11 that amount, the -- the actuals. But, yeah, I don't know
- 12 exactly what bills are coming up.
- 13 CHAIR WHITE: Okay.
- MR. HIROMOTO: But I do know that the -- the --
- 15 the Employee Assistance Program and the Training -- Computer
- 16 Training Program are billed as we go.
- 17 CHAIR WHITE: Okay. But what is driving the
- 18 \$25,000 continuation request?
- MR. BAZ: Yeah. Mr. Chair?
- 20 CHAIR WHITE: Uh-huh.
- MR. BAZ: From a Budget perspective, the \$25,000
- 22 is part of their current budget. We just transferred items
- 23 from other Sub-Object Codes where they saw that they had
- 24 some availability of funds into the Professional Services.
- 25 And that's why it would be considered continuation versus

- 1 expansion.
- CHAIR WHITE: No. I understand that. I'm -- I'm
- 3 asking what -- I don't see the -- the need doesn't jump out
- 4 at me with \$74,000 remaining expenditure. So I understand
- 5 that these two -- this amount is made up of two transfers
- from other accounts where it wasn't spent, but I'm not sure
- 7 I have heard yet what the -- what the need is over and above
- 8 the -- the amount that was adopted last year -- or for this
- 9 fiscal year.
- 10 MR. HIROMOTO: Chair, I need to get back to you on
- 11 that. I'm not sure what -- what more we'd have to allocate
- 12 to that 6132 or spend in 6132.
- 13 CHAIR WHITE: Okay. The reason I'm asking is
- 14 that, as I mentioned earlier, I'm -- I'm likely to recommend
- to the Committee that we increase your -- your premium pay
- 16 by moving some of that back to where it -- it came from. So
- if you could get back to me, I would appreciate it. And
- 18 then if you could also identify the need for the additional
- \$7,500 in registration and training fees that is shown as a
- 20 continuation request. Because two years -- or -- yeah, two
- 21 years ago, that was only \$1,500. And you're requesting
- 22 \$17,500 this year.
- 23 MR. HIROMOTO: Okay. That's with 6230?
- 24 CHAIR WHITE: Yeah, 6230.
- MR. HIROMOTO: All right. We're -- we're

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1 allocating more money into staff training. And that's -- I
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- feel we need to do that. We've got a very young staff
- 3 compared to a few years ago. And we're trying to -- trying
- 4 to up that investment.
- 5 CHAIR WHITE: Okay. Do you know how much you've
- 6 spent of the \$10,000 allocated for this year?
- 7 MR. HIROMOTO: No. I don't know.
- MR. BAZ: Hold on, Mr. Chair. I have that.
- 9 CHAIR WHITE: Okay. Yeah, you have a balance of
- 10 roughly \$4,300. So you spent 56 out of the 10,000. So --
- okay. Members, any other questions? Seeing none --
- MR. BAZ: Mr. Chair?
- 13 CHAIR WHITE: Yeah.
- MR. BAZ: I did -- because Member Hokama asked
- about the (inaudible) issue, it was a long-term employee
- 16 that had been working for the County since 1994.
- 17 CHAIR WHITE: Members, we do have equipment
- 18 expenses on the last page, 13-8. And it -- basically, other
- than the copier/printer lease of \$7,800, the other two are
- for the two expansion positions. So anybody have questions
- 21 on either of those? Okay. Seeing none, I wanna thank you
- 22 very much for -- for being the wrap-up guys for our
- 23 departmental review. So without -- okay. Before we
- 24 adjourn, Members -- you're right. Thank you. Before we
- 25 recess, I'd like the Members' thoughts as to when you would

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1 like to reconvene this afternoon to turn in your -- your
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- budgets. 3:00? Does -- does anybody need more time, I
- 3 guess, is the other question? Ms. Cochran?
- 4 COUNCILMEMBER COCHRAN: What time are you
- 5 choosing, 3:00?
- 6 CHAIR WHITE: No.
- 7 COUNCILMEMBER COCHRAN: Oh.
- 8 CHAIR WHITE: Well, some Members are ready now.
- 9 If --
- 10 COUNCILMEMBER COCHRAN: No. I'm not done --
- 11 CHAIR WHITE: Okay.
- 12 COUNCILMEMBER COCHRAN: -- right this second. I
- 13 need more time.
- 14 CHAIR WHITE: So -- Mr. Hokama.
- 15 VICE-CHAIR HOKAMA: If -- if I can ask Mr. Ueoka a
- 16 question. 'Cause the Feds and the State practices is they
- 17 leave the (inaudible) open for Members to submit after the
- body leaves. So can this Committee do the same practice,
- 19 procedural practice that the State and the Feds do?
- 20 Congress does it, the State Legislature does it. The body
- 21 meets, but they keep the thing -- the Committee allows the
- 22 Members to submit by a deadline. It's a procedural -- well,
- 23 it's -- if it's a procedural question, Chairman, then it's
- 24 within the body's control.
- 25 CHAIR WHITE: My -- my recollection is that we're

1 supposed to receive it in an open meeting, so I don't think

- 2 we have a option. Okay. Let's take a quick recess and
- 3 we'll determine what time we come back. ... (gavel)...
- 4 RECESS: 12:28 p.m.
- 5 **RECONVENE:** 12:48 p.m.
- 6 CHAIR WHITE: ... (gavel)... Members, we will look
- 7 forward to receiving your proposals. We're gonna take a
- 8 lunch break until 1:30, then come back and accept proposals.
- 9 And for those of you who do not have your proposals ready,
- 10 please turn them into Staff when you can this afternoon.
- 11 We've got a lot of work to do. And when we -- when we
- 12 present the -- when each of you present your budget, we'll
- do so at 1:30. And we've been reminded that there should be
- 14 no -- no suggestion of persuasion or anything of that sort.
- 15 We're just simply presenting what we're -- you know, what
- we're providing for Staff to have guidance over the weekend.
- And as noted earlier, when we distribute the budget that we
- 18 will be working off of on Monday, we will also distribute
- 19 copies of each Members' proposals. So with that, we'll --
- 20 COUNCILMEMBER BAISA: Chair?
- 21 CHAIR WHITE: Ms. -- Ms. Baisa.
- COUNCILMEMBER BAISA: Note. Note.
- 23 CHAIR WHITE: Okay. Note from the Staff is by
- 24 4:30, so -- I know several of you have got your proposals
- ready, so please bring them at 1:30. Mr. Couch.

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1 COUNCILMEMBER COUCH: Okay. So just a quick
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- 2 recess until 1:30, then --
- 3 CHAIR WHITE: Right.
- 4 COUNCILMEMBER COUCH: -- essentially?
- 5 CHAIR WHITE: Right. Okay. We're in recess.
- 6 ...(gavel)...
- 7 RECESS: 12:50 p.m.
- 8 **RECONVENE: 1:36 p.m.**
- 9 CHAIR WHITE: ... (gavel) ... This meeting of the
- 10 Budget and Finance Committee will reconvene. Members, it is
- 11 time for us to make it available for you to turn in your
- 12 budget recommendations. Staff will come by and pick them
- 13 up. And if anyone would care to make comments? Mr. Couch.
- 14 COUNCILMEMBER COUCH: Thank you, Mr. Chair. And
- here we go, we're starting. Everybody thinks this is the
- 16 end. This is just the beginning. I just wanna let you
- 17 know, I -- I put a lot of thought and consideration into my
- 18 proposal. And property valuations, as you've mentioned,
- 19 have increased resulting in over \$20 million revenue at
- 20 current tax rates. The Mayor's proposal increases the
- 21 current tax rates by 6.5 percent and adds another \$15
- 22 million to this Budget. In addition to eliminating the
- 23 Mayor's 6½ percent increase, I've also chosen to reduce the
- 24 taxpayer's rate and make cuts to the General Fund by over
- 25 \$18 million. I've also reduced CIP projects by \$9 million.

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1
      I think it's my obligation to the taxpayers of Maui County
 2
      to be fiscally responsible. I would like to thank the
 3
      Committee and the Staff for their guidance and hard work.
 4
      And also, my staff who's put in yeoman hours just getting us
 5
      things to balance. So I appreciate your consideration for
 6
      my proposal.
 7
                CHAIR WHITE: Thank you. Members, any other
 8
      comments? Seeing none, I wanna thank you all. And the
 9
      Staff will be accepting other proposals that are not yet in
10
      until 4:30 today. So, with that, I wanna thank you all. We
11
      will be here over the weekend and be ready to present the
12
     consolidated budget on Monday morning at 9:00 a.m., correct?
13
      So we will adjourn this meeting and we'll come back together
      on Monday. We're adjourned. ... (gavel)...
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15
     ACTION: DEFER pending further discussion.
16
     ADJOURN:
               1:38 p.m.
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1	CERTIFICATE
2	
3	
4	
5	I, TONYA McDADE, Hawaii Certified Shorthand
6	Reporter #447, do hereby certify that the
7	electronically-recorded proceedings contained herein were,
8	after the fact, taken by me in machine shorthand and
9	thereafter was reduced to print by means of computer-aided
10	transcription; and that the foregoing represents, to the
11	best of my ability, a true and accurate transcript of the
12	electronically-recorded proceedings provided to me in the
13	foregoing matter.
14	I further certify that I am not an employee nor
15	an attorney for any of the parties hereto, nor in any way
16	concerned with the cause.
17	DATED this 16th day of May, 2014.
18	
19	La topological a
20	Tonya McDade
21	Registered Professional Reporter Certified Realtime Reporter
22	Certified Broadcast Captioner Hawaii Certified Shorthand Reporter #447
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